2023 Annual Implementation Plan

for improving student outcomes

Fairhills High School (7823)



Submitted for review by Ian Van Schie (School Principal) on 22 January, 2023 at 12:17 PM Awaiting endorsement by Senior Education Improvement Leader Awaiting endorsement by School Council President

Self-evaluation Summary - 2023

	FISO 2.0 Dimensions	Self-evaluation Level
Teaching and Learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extra- curricula programs	Evolving
	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student- staff relationships	

Assessment	Systematic use of data and evidence to drive the prioritisation, development, and implementation of actions in schools and classrooms.	Emerging
	Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities	

Leadership	The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Evolving
	Shared development of a culture of respect and collaboration with positive and supportive relationships between students and staff at the core	

Engageme	1t Strong relationships and active partnerships between schools and families/carers, communities, and organisations to strengthen students' participation and engagement in school	- Evolving
	Activation of student voice and agency, including in leadership and learning, to strengthen students' participation and engagement in school	

Support	Responsive, tiered and contextualised approaches and strong relationships to support student learning, wellbeing and inclusion	
	Effective use of resources and active partnerships with families/carers, specialist providers and community organisations to provide responsive support to students	Evolving

Enter your reflective comments	Although not always quantitative there have been some strong gains in some areas, in particular culture. Role clarity in 2022 was a key focus, in particular leadership. The structural set-up of the school as well as clear job roles, portfolios and goals ensured there was the appropriate amount of support and accountability.
	The change to sub schools allowed for stronger connections outside of KLA areas. The general staffroom (which previously had been underutilised) during recess and lunchtime was used consistently by most staff members. Teachers were sitting in mixed groups which is distinctly different than what has occurred previously (stay in the their KLA spaces)

	The development of PLCs have been positive and for the most part teachers have engaged positively to the process. The curriculum and pedagogy leaders led the implementation of the guaranteed and viable curriculum. Teacher shortages emphasised the importance and urgency of GVC as KLA leaders were frequently having to create lesson plans for classes without teachers.
Considerations for 2023	Less AIP actions and goals Implementation of the 2023 Instructional model. Use PLCs to PD teachers and then implement in cycles Provide more time for collaboration School Enhancement and Learning Interventions Leader position will be new leading teacher position to overcome past issues in these areas. Inclusions hub will be set-up in the old music hub from Term 4 2023 (dependant on Capital Works) As FHS will no longer be a SEAL school, High ability students will need to be challenged in different ways (learning and wellbeing results demonstrated that the SEAL program was not improving student outcomes).
Documents that support this plan	2022 FHS staff handbook updated 12-5-22.pdf (0.8 MB) 2023 FHS AP - Middle School.pdf (0.21 MB) FHS AP - Senior School.pdf (0.21 MB)

SSP Goals Targets and KIS

Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.	
Target 1.1	Support for the 2023 Priorities	
Key Improvement Strategy 1.a Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy	
Key Improvement Strategy 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	
Goal 2	Improve learning growth for all students.	
Target 2.1	NAPLAN	
	Top 2 bands	
	 Reading from 9% to 20%, Writing 8% to 12% Numeracy 3% to 20% 	
	Meeting or above Benchmark Growth	
	 Reading 52% to 75% Writing 75% to 85% Numeracy 45% to 75% 	
	VCE	

	 English mean study score 24.07 to 28 Over 37 in English from 0% to 7% and Further Maths from 3% to 7% Staff opinion survey Understand how to analyse data from 38% to 50% Use evidence to inform teaching practice from 54% to 66% Guaranteed and viable curriculum from 44% to 60% Instructional leadership 50.4% to 60% Collective efficacy 38.1% to 50% Academic emphasis from 27.8% to 40% Attitudes to school survey Differentiated learning challenge from 47% to 58% High expectations for success from 64% to 72%
Key Improvement Strategy 2.a Building practice excellence	Increase staff capability to deliver a data-informed effective pedagogy for all students.
Key Improvement Strategy 2.b Curriculum planning and assessment	Increase the capabilities of staff to deliver inspiring learning built upon a guaranteed and viable curriculum
Goal 3	Empower students to be actively and positively engaged in their own learning growth
Target 3.1	Attitudes to School survey Student voice and agency to 44% from 34% Stimulated learning from 41% to 54% Motivation and interest from 47% to 57%

	 Advocate at school from 59% to 64% Self-regulation and goal setting from 49% to 59%
	School Staff survey
	 Promote student ownership of learning goals from 46% to 54% Staff trust in students and parents 33% to 45%
	Retention rates
	 Year 7-10 real retention data from 57% to 75%
Key Improvement Strategy 3.a Empowering students and building school pride	Build whole-school student voice and agency
Key Improvement Strategy 3.b Empowering students and building school pride	Identify and build learner characteristics and dispositions

Select Annual Goals and KIS

Four Year Strategic Goals	Is this selected for focus this year?	Four Year Strategic Targets	12 month target The 12 month target is an incremental step towards meeting the 4-year target, using the same data set.
In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.	Yes	Support for the 2023 Priorities	Year 9 NAPLAN at and above Benchmark growth in: Reading to 64% from 52% in 2021 Writing to 80% from 75% in 2021 Numeracy to 60% from 45% in 2021 Attitudes to School Survey: High expectations for success to 68% from 64% in 2021 Differentiated learning challenge to 55% from 47% in 2021 Advocate at school to 62% from 59% in 2021 Sense of connectedness to 44% from 39% in 2021 Managing bullying to 49% from 45% in 2021 School Staff Survey: Collective efficacy to 44% from 38% in 2021 Use evidence to inform teaching to 60% from 54% in 2021 Staff trust in students and parents to 39% from 33% in 2021

Improve learning growth for all students.	Yes	NAPLAN	Year 9 students in the top two bands of NAPLAN:
		Top 2 bands	Reading to 15% from 9% in 2021 Writing to 10% from 8% in 2021
		 Reading from 9% to 20%, 	Numeracy to 13% from 3% in 2021
		 Writing 8% to 12% 	Year 9 students with NAPLAN at and
		 Numeracy 3% to 20% 	above Benchmark growth in:
			Reading to 64% from 52% in 2021
		Meeting or above Benchmark Growth	Writing to 80% from 75% in 2021 Numeracy to 60% from 45% in 2021
		 Reading 52% to 75% Writing 75% to 85% Numeracy 45% to 75% 	Improve the VCE English mean scores to 26 from 24.07 in 2021
		 Numeracy 45% to 75% 	Improve the percentages of students
		VCE	achieving over 37 in: VCE English to 5% from 0% in 2021
		 English mean study score 24.07 to 28 	VCE Further Maths to 5% from 3% in
		 Over 37 in English from 0% to 7% and Further 	2021
		Maths from 3% to 7%	Increase the positive response
			percentages on the Attitudes to School
		Staff opinion survey	Survey:
			High expectations for success to 68%
		Understand how to analyse data from 38% to	from 64% in 2021 Stimulated learning to 46% from 41% in
		50%	2021
		 Use evidence to inform teaching practice from 54% to 66% 	Motivation and interest to 49% from 47% in 2021
		 Guaranteed and viable curriculum from 44% to 	
		60%	Increase the positive response percentages on the School Staff Survey
		 Instructional leadership 50.4% to 60% Collective efficacy 38.1% to 50% 	Collective efficacy to 44% from 38% in 2021
		Academic emphasis from 27.8% to 40%	Understand how to analyse data to 44% from 38% in 2021

		 Attitudes to school survey Differentiated learning challenge from 47% to 58% High expectations for success from 64% to 72% 	Use evidence to inform teaching to 60% from 54% in 2021
Empower students to be actively and positively engaged in their own learning growth	Yes	 Attitudes to School survey Student voice and agency to 44% from 34% Stimulated learning from 41% to 54% Motivation and interest from 47% to 57% Advocate at school from 59% to 64% Self-regulation and goal setting from 49% to 59% School Staff survey Promote student ownership of learning goals from 46% to 54% Staff trust in students and parents 33% to 45% Retention rates Year 7-10 real retention data from 57% to 75% 	Attitudes to School Survey: Student voice and agency to 39% from 34% in 2021 Stimulated learning to 46% from 41% in 2021 Motivation and interest to 49% from 47% in 2021 Advocate at school to 62% from 59% in 2021 Self-regulation and goal setting to 54% from 49% in 2021 School Staff Survey: Promote student ownership of learning goals to 50% from 46% in 2021 Year 7-10 real retention data to 67% from 57.3% in 2021

Goal 1	In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.		
12 Month Target 1.1	Year 9 NAPLAN at and above Benchmark growth in: Reading to 64% from 52% in 2021 Writing to 80% from 75% in 2021 Numeracy to 60% from 45% in 2021 Attitudes to School Survey: High expectations for success to 68% from 64% in 2021 Differentiated learning challenge to 55% from 47% in 2021 Advocate at school to 62% from 59% in 2021 Sense of connectedness to 44% from 39% in 2021 Managing bullying to 49% from 45% in 2021 School Staff Survey: Collective efficacy to 44% from 38% in 2021 Use evidence to inform teaching to 60% from 54% in 2021 Staff trust in students and parents to 39% from 33% in 2021		
Key Improvement Strategies		Is this KIS selected for focus this year?	
KIS 1 Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy	Yes	
KIS 2 Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	Yes	

Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Please leave this field empty. Schools are not required to provide a rationale as this is in line with system priorities for 2023.
Goal 2	Improve learning growth for all students.
12 Month Target 2.1	Year 9 students in the top two bands of NAPLAN: Reading to 15% from 9% in 2021 Writing to 10% from 8% in 2021 Year 9 students with NAPLAN at and above Benchmark growth in: Reading to 64% from 52% in 2021 Writing to 80% from 75% in 2021 Numeracy to 60% from 45% in 2021 Improve the VCE English mean scores to 26 from 24.07 in 2021 Improve the VCE English mean scores to 26 from 24.07 in 2021 VCE English to 5% from 0% in 2021 VCE Further Maths to 5% from 3% in 2021 Increase the positive response percentages on the Attitudes to School Survey: High expectations for success to 68% from 64% in 2021 Stimulated learning to 46% from 41% in 2021 Increase the positive response percentages on the School Staff Survey: Collective efficacy to 44% from 38% in 2021 Understand how to analyse data to 44% from 38% in 2021 Use evidence to inform teaching to 60% from 54% in 2021

Key Improvement Strategies		Is this KIS selected for focus this year?		
KIS 1 Building practice excellence	Increase staff capability to deliver a data-informed effective pedagogy for all students. Yes			
KIS 2 Curriculum planning and assessment	Increase the capabilities of staff to deliver inspiring learning built upon a guaranteed and viable curriculum	Yes		
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	The implementation of the instructional model is essential for consistency strong and engaging teaching practices. The IM will support teachers to support students with a best practices approach. Teaching staff will be supported through the PLCs and coached by their PLC facilitator.			
Goal 3	Empower students to be actively and positively engaged in their own learning growth			
12 Month Target 3.1	Attitudes to School Survey: Student voice and agency to 39% from 34% in 2021 Stimulated learning to 46% from 41% in 2021 Motivation and interest to 49% from 47% in 2021 Advocate at school to 62% from 59% in 2021 Self-regulation and goal setting to 54% from 49% in 2021 School Staff Survey: Promote student ownership of learning goals to 50% from 46% in 2021 Year 7-10 real retention data to 67% from 57.3% in 2021			
Key Improvement Strategies		Is this KIS selected for focus this year?		

KIS 1 Empowering students and building school pride	Build whole-school student voice and agency	Yes
KIS 2 Empowering students and building school pride	Identify and build learner characteristics and dispositions	Yes
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	The 2021 school review identified empowering students as a key goal. In 2022-2023 the sch leadership and voice. In 2023-2024 the school will focus on student agency.	ool will focus on student

Define Actions, Outcomes and Activities

Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.
12 Month Target 1.1	Year 9 NAPLAN at and above Benchmark growth in: Reading to 64% from 52% in 2021 Writing to 80% from 75% in 2021 Attitudes to School Survey: High expectations for success to 68% from 64% in 2021 Differentiated learning challenge to 55% from 47% in 2021 Advocate at school to 62% from 59% in 2021 Sense of connectedness to 44% from 39% in 2021 Managing bullying to 49% from 45% in 2021 School Staff Survey: Collective efficacy to 44% from 38% in 2021 Use evidence to inform teaching to 60% from 54% in 2021 Staff trust in students and parents to 39% from 33% in 2021
KIS 1 Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy
Actions	Develop and enhance learning practices and programs that challenges and supports each student at their point of need. Implement the Disability Inclusion model with fidelity. Develop the capability of staff to ensure IEPs are implemented effectively
Outcomes	Students will: Be supported and challenged at their point of need

Success Indicators	Feel actively engaged in their learning and develop their learning confidence Have medium to high growth (learning success) Staff will: Understand individual student needs Work collaboratively to develop unit & lesson plans that allow all students to have success Regularly monitor the impact of practices against student learning growth Leaders will: Regularly monitor, support and provide explicit guidance to staff Work closely with parents/carers and external agencies and support Community will: Feel empowered and supported. Staff and student surveys Essential Assessment learning growth					
Activities and Milestones	NAPLAN/VCE results Learning walks and observation notes Data walls People Responsible Is this a PL Priority When Funding Streams					
Complete all required IEPs (Koori, and ongoing supports to staff.	OoHC, PSD) and provided PD	 Assistant Principal Leading Teacher(s) Student Wellbeing Coordinator Team Leader(s) 	PLP Priority	from: Term 1 to: Term 1	 \$20,000.00 ☑ Equity funding will be used ☑ Disability Inclusion Tier 2 Funding will be used ☑ Schools Mental Health Menu items will be used which 	

				may include DET funded or free items
Provide appropriate and targeted professional development for the Learning Inclusion Leader (LIL) e.g. ABLES assessment tools and resources.	 ✓ Assistant Principal ✓ School Improvement Team 	☑ PLP Priority	from: Term 1 to: Term 2	 \$20,000.00 □ Equity funding will be used ☑ Disability Inclusion Tier 2 Funding will be used □ Schools Mental Health Menu items will be used which may include DET funded or free items
Provide appropriate resources and support to Year 7&8 English and Mathematics teachers to develop effective flexible learning groups	 ✓ Assistant Principal ✓ KLA Leader ✓ Leadership Partners (DSSI) ✓ Leading Teacher(s) ✓ Learning Specialist(s) ✓ Literacy Leader ✓ Numeracy Leader 	✓ PLP Priority	from: Term 1 to: Term 4	 \$25,000.00 ☑ Equity funding will be used ☑ Disability Inclusion Tier 2 Funding will be used ❑ Schools Mental Health Menu items will be used which may include DET funded or free items
Students with low growth, below NAPLAN minimum standard or who need extension to be supported with inclusive programs and practices.	 ☑ Assistant Principal ☑ Education Support 	PLP Priority	from: Term 1	\$213,045.13

	 ✓ Leading Teacher(s) ✓ Learning Specialist(s) ✓ Teacher(s) 		to: Term 4	 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Develop a 2024 Y7-10 STEAM program with intentional connection between curriculum standards and assessment; and a focus on inquiry, collaboration, and process-based learning.	 ☑ Assistant Principal ☑ KLA Leader ☑ Leadership Partners (DSSI) ☑ Learning Specialist(s) ☑ STEM Coordinator 	PLP Priority	from: Term 2 to: Term 4	 \$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
LIL to provide appropriate support and resources to Team Leaders and staff so high-quality Tier 2 IEPs are developed and implemented successfully.	 ✓ Assistant Principal ✓ Leading Teacher(s) ✓ School Improvement Team ✓ Team Leader(s) ✓ Wellbeing Team 	☑ PLP Priority	from: Term 2 to: Term 4	 \$60,000.00 □ Equity funding will be used ☑ Disability Inclusion Tier 2 Funding will be used

	Schools Mental Health Menu items will be used which may include DET funded or free items
KIS 2 Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable
Actions	Focus on a Supportive & Orderly Learning Environment (SOLE): Continued implementation of the School-Wide Positive Behaviour Support (SWPBS) action plan. Develop a positive learning culture through the school's values and professional expectations. Ensure policies and procedures are consistently implemented across the school.
Outcomes	Students will: Clearly understand classroom rules, expectations, and behaviours and develop a range of positive strategies to respond. Have an adult(s) at the school they trust. Be recognised for positive behaviours. Staff will: Live and breath the FHS professional expectations Actively teach lessons on school- wide, non-classroom and classroom expectations, rules and procedures. Develop restorative conversations with students to re-engage them back into the classroom. Leaders will: Live and breath the FHS professional expectations Leaders will: Live and breath the FHS professional expectations Leaders will: Live and breath the FHS professional expectations Leaders will: Live and breath the FHS professional expectations Leaders will: Live and breath the FHS professional expectations Lead the community and publicly endorse SWPBS to establish a common philosophy and purpose. Community will: Use a common language to discuss behaviour Be connected, proud and supportive of the school.
Success Indicators	Annual SWPBS Self- Assessment survey Tiered Fidelity Inventory measure Departmental surveys e.g. Attitudes to schools student survey Reduction of class removals and suspensions

Activities and Milestones	People Responsible	Is this a PL Priority	When	Funding Streams
Provide ongoing support and resources to implement and embed the SWPBS matrix school wide.	 ☑ All Staff ☑ Assistant Principal ☑ Student Leadership Coordinator ☑ SWPBS Leader/Team ☑ Team Leader(s) 	✓ PLP Priority	from: Term 1 to: Term 4	 \$5,000.00 ☑ Equity funding will be used □ Disability Inclusion Tier 2 Funding will be used □ Schools Mental Health Menu items will be used which may include DET funded or free items
Develop, implement, monitor and evaluate the non-negotiable behaviour process linked to the school values.	 ☑ All Staff ☑ Assistant Principal ☑ Principal ☑ School Improvement Team ☑ Student(s) 	PLP Priority	from: Term 1 to: Term 4	 \$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Effectively utilise the FHS attendance process.	 ☑ Administration Team ☑ Assistant Principal 	PLP Priority	from: Term 1	\$0.00

	 ✓ Homegroup teachers ✓ Team Leader(s) 		to: Term 4	 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Provided ongoing PD, support and accountability to staff of the school's professional expectations, with a focus on positive language and restorative conversations.	 ✓ School Improvement Team ✓ School Leadership Team ✓ Team Leader(s) 	PLP Priority	from: Term 1 to: Term 4	 \$10,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Middle School THRIVE teachers to focus on green, yellow and orange student management responses.	 Assistant Principal Disability Inclusion Coordinator Teacher(s) Team Leader(s) 	✓ PLP Priority	from: Term 1 to: Term 4	 \$15,000.00 ☑ Equity funding will be used ☑ Disability Inclusion Tier 2 Funding will be used

	Schools Mental Health Menu items will be used which may include DET funded or free items
Goal 2	Improve learning growth for all students.
12 Month Target 2.1	Year 9 students in the top two bands of NAPLAN: Reading to 15% from 9% in 2021 Writing to 10% from 3% in 2021 Numeracy to 13% from 3% in 2021 Year 9 students with NAPLAN at and above Benchmark growth in: Reading to 64% from 52% in 2021 Writing to 80% from 75% in 2021 Numeracy to 60% from 45% in 2021 Improve the VCE English mean scores to 26 from 24.07 in 2021 Improve the VCE English mean scores to 26 from 24.07 in 2021 Improve the percentages of students achieving over 37 in: VCE English to 5% from 0% in 2021 VCE Further Maths to 5% from 3% in 2021 Increase the positive response percentages on the Attitudes to School Survey: High expectations for success to 68% from 64% in 2021 Stimulated learning to 46% from 41% in 2021 Motivation and interest to 49% from 47% in 2021 Increase the positive response percentages on the School Staff Survey: Collective efficacy to 44% from 38% in 2021 Understand how to analyse data to 44% from 38% in 2021 Use evidence to inform teaching to 60% from 54% in 2021
KIS 1 Building practice excellence	Increase staff capability to deliver a data-informed effective pedagogy for all students.

Actions	Embed the FHS instructional model with fidelity by effectively utilising PLCs. Cultivate a coaching culture. Develop a whole school approach to numeracy and literacy.				
Outcomes	Students will: Learn in stimulating, consistent and effective learning environments Actively participate in their learning and be collaborative and enthusiastic learners Teachers will: Be active and engaged collective learners Utilise the IM in all classes Motivate all students at their point of need in a stimulating learning environment Leaders will: Provide the appropriate resources and supports to staff Build teaching and leadership expertise Community will: understanding the importance of the instructional model.				
Success Indicators	Community surveys e.g. AToSS Learning walks and lesson observe PDPs	vations			
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams
Monday Professional Learning to focus on implementing and ember Model.		 ☑ Assistant Principal ☑ Leadership Partners (DSSI) ☑ PLC Leaders ☑ School Improvement Team 	PLP Priority	from: Term 1 to: Term 4	 \$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used

				Schools Mental Health Menu items will be used which may include DET funded or free items
Create ongoing connections with the PLC network and lead school.	 ✓ Assistant Principal ✓ Learning Specialist(s) 	PLP Priority	from: Term 1 to: Term 2	 \$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Design, implement and monitor a coaching program that focuses on the coachee as a learner first.	 ✓ Literacy Leader ✓ Numeracy Leader ✓ School Improvement Team 	PLP Priority	from: Term 1 to: Term 4	 \$24,000.00 ☑ Equity funding will be used ☑ Disability Inclusion Tier 2 Funding will be used ☑ Schools Mental Health Menu items will be used which may include DET funded or free items

Provide ongoing support, resource term) to develop evidence based of practices school wide.		 ✓ Literacy Leader ✓ Numeracy Leader ✓ School Improvement Team 	PLP Priority	from: Term 1 to: Term 4	 \$40,000.00 ☑ Equity funding will be used □ Disability Inclusion Tier 2 Funding will be used □ Schools Mental Health Menu items will be used which may include DET funded or free items
KIS 2 Curriculum planning and assessment	Increase the capabilities of staff to	o deliver inspiring learning built upor	n a guaranteed ar	nd viable curriculum	
Actions	Creation of unit plans/scope and sequences and lesson plans. Ongoing monitoring of curriculum documents (Y7-12). Development of learning growth assessment and reporting.				
Outcomes	Students will: Be provided with a voice in curriculum development Have the opportunity and time to learn Increase learning growth in all subjects Staff will: Use the school's curriculum action plan and policy to create unit plans that are coherent and explicit Work collaboratively to develop lesson plans that allow all students to have success Develop and implement an appropriate assessment schedule with associated accountability Leaders will: Provide the appropriate resources to staff				

Success Indicators	Develop a shared vision, common language and a shared understanding of the school's processes for curriculum planning, monitoring, evaluation and review. Ensure that data is published and easily accessible to the school community Community will: Be provided with a voice in curriculum development Be regularly updated on learning growth via Compass and other communication methods Audit curriculum on Google shared drive Staff survey Student survey (2024) NAPLAN (2024)				
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams
Document guaranteed and viable unit plans and lesson sequences curriculum action plan and policy	aligned with the whole-school	 ☑ Assistant Principal ☑ KLA Leader ☑ Learning Specialist(s) ☑ School Improvement Team ☑ Teacher(s) 	PLP Priority	from: Term 1 to: Term 2	 \$10,000.00 ☑ Equity funding will be used ☑ Disability Inclusion Tier 2 Funding will be used □ Schools Mental Health Menu items will be used which may include DET funded or free items
Document guaranteed and viable lesson sequences aligned with th plan and policy.	•	 ✓ Assistant Principal ✓ KLA Leader ✓ Learning Specialist(s) 	PLP Priority	from: Term 3 to: Term 4	\$10,000.00 ☑ Equity funding will be used

		 ✓ School Improvement Team ✓ Teacher(s) 			 Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Develop assessment (formative priority) and reporting best practices that focus on learning growth.		 ☑ Assistant Principal ☑ KLA Leader ☑ Learning Specialist(s) ☑ School Improvement Team ☑ Teacher(s) 	PLP Priority	from: Term 1 to: Term 4	 \$15,000.00 ☑ Equity funding will be used ☑ Disability Inclusion Tier 2 Funding will be used □ Schools Mental Health Menu items will be used which may include DET funded or free items
Goal 3	Empower students to be actively	and positively engaged in their own	learning growth	1	1
12 Month Target 3.1	Attitudes to School Survey: Student voice and agency to 39% Stimulated learning to 46% from Motivation and interest to 49% fr Advocate at school to 62% from Self-regulation and goal setting to School Staff Survey: Promote student ownership of lea	41% in 2021 om 47% in 2021 59% in 2021	21		

	Year 7-10 real retention data to 67% from 57.3% in 2021					
KIS 1 Empowering students and building school pride	Build whole-school student voice	Build whole-school student voice and agency				
Actions	Review existing processes to cap	ture current views of student voice,	agency and leade	ership using the Amplify	[,] tool kit.	
Outcomes	Staff will: Create a safe learning environme Empower students to present the Leaders will: Empower students to have demod	Feel their voice is heard Contribute to key decision making and planning Staff will: Create a safe learning environment built on trust and respect Empower students to present their own ideas, opinions, knowledge and experience Leaders will: Empower students to have democratic voice in the running of the school Develop a culture that embraces a whole school community approach to adult-student partnerships Community will: Contribute to decision making				
Success Indicators	Amplify self-evaluation toolkit Attitudes to school survey Parent opinion survey School staff survey Community focus groups Greater community involvement					
Activities and Milestones		People Responsible	ls this a PL Priority	When	Funding Streams	

Review existing processes to capture current views of student voice, agency and leadership using the Amplify tool kit.	 ✓ Assistant Principal ✓ Student Leadership Coordinator 	PLP Priority	from: Term 1 to: Term 1	 \$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
SRC with support from AP of wellbeing and SALs to develop a proposal for a Term 3 2023 student led canteen.	 ✓ Assistant Principal ✓ Student Leadership Coordinator ✓ Student(s) 	PLP Priority	from: Term 1 to: Term 1	 \$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Members of SRC to meet with SIT once a term to discuss school improvements.	 School Improvement Team Student Leadership Coordinator Student(s) 	PLP Priority	from: Term 1 to: Term 4	\$0.00 □ Equity funding will be used

				 Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Develop inspiring theme based unit and lesson plans for house sessions	 ✓ Assistant Principal ✓ Student Leadership Coordinator ✓ Teacher(s) 	PLP Priority	from: Term 1 to: Term 3	 \$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Develop a 2024-2025 Amplify plan that encompasses voice, leadership and agency	 Assistant Principal Student Leadership Coordinator Teacher(s) Team Leader(s) 	☑ PLP Priority	from: Term 3 to: Term 4	 \$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which

					may include DET funded or free items		
KIS 2 Empowering students and building school pride	Identify and build learner characte	Identify and build learner characteristics and dispositions					
Actions	Develop learning dispositions/character strengths through the THRIVE and Connect programs (Years 7-12) with a focus on Respectful Relationships.						
Outcomes	Students will: Develop confidence and a forward-facing attitudes to learning Explore a growth mindset Staff will: Encourage a greater degree of student-led learning activities Support students to develop a growth mindset via learning opportunities and role-modelling Leaders will: Leaders will: Lead by example and teach a THRIVE class Co-create development programs that support the development of learning dispositions Community will: Actively participate in programs that enhance learning dispositions Be supported to develop a growth mindset						
Success Indicators	Improved levels of satisfaction in terms of student, staff and parent surveys Increased resilience and confidence levels Decreased student management issues Increased attendance						
Activities and Milestones		People Responsible	ls this a PL Priority	When	Funding Streams		

Develop a guaranteed and viable THRIVE curriculum with a focus on Respectful Relationships in all year levels.	 ✓ Assistant Principal ✓ Careers Leader/Team ✓ Teacher(s) ✓ Wellbeing Team 	PLP Priority	from: Term 1 to: Term 3	 \$10,000.00 □ Equity funding will be used □ Disability Inclusion Tier 2 Funding will be used ☑ Schools Mental Health Menu items will be used which may include DET funded or free items
Develop 2024 THRIVE theme/topic that has cross curricular connections and assessment links with other subjects in Year 7 & 8	 ✓ Assistant Principal ✓ KLA Leader ✓ School Improvement Team ✓ Student(s) ✓ Teacher(s) 	✓ PLP Priority	from: Term 3 to: Term 4	 \$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items

Funding Planner

Summary of Budget and Allocated Funding

Summary of Budget	School's total funding (\$)	Funding Allocated in activities (\$)	Still available/shortfall
Equity Funding	\$0.00	\$280,045.13	-\$280,045.13
Disability Inclusion Tier 2 Funding	\$0.00	\$167,387.85	-\$167,387.85
Schools Mental Health Fund and Menu	\$0.00	\$42,939.76	-\$42,939.76
Total	\$0.00	\$490,372.74	-\$490,372.74

Activities and Milestones – Total Budget

Activities and Milestones	Budget
Complete all required IEPs (Koori, OoHC, PSD) and provided PD and ongoing supports to staff.	\$20,000.00
Provide appropriate and targeted professional development for the Learning Inclusion Leader (LIL) e.g. ABLES assessment tools and resources.	\$20,000.00
Provide appropriate resources and support to Year 7&8 English and Mathematics teachers to develop effective flexible learning groups	\$25,000.00
Students with low growth, below NAPLAN minimum standard or who need extension to be supported with inclusive programs and practices.	\$213,045.13
LIL to provide appropriate support and resources to Team Leaders and staff so high-quality Tier 2 IEPs are developed and implemented successfully.	\$60,000.00

Provide ongoing support and resources to implement and embed the SWPBS matrix school wide.	\$5,000.00
Provided ongoing PD, support and accountability to staff of the school's professional expectations, with a focus on positive language and restorative conversations.	\$10,000.00
Middle School THRIVE teachers to focus on green, yellow and orange student management responses.	\$15,000.00
Design, implement and monitor a coaching program that focuses on the coachee as a learner first.	\$24,000.00
Provide ongoing support, resources and PD opportunities (one per term) to develop evidence based effective numeracy and literacy practices school wide.	\$40,000.00
Document guaranteed and viable curriculum. Semester 2, 2023 unit plans and lesson sequences aligned with the whole-school curriculum action plan and policy.	\$10,000.00
Document guaranteed and viable curriculum. 2024 unit plans and lesson sequences aligned with the whole-school curriculum action plan and policy.	\$10,000.00
Develop assessment (formative priority) and reporting best practices that focus on learning growth.	\$15,000.00
Develop a guaranteed and viable THRIVE curriculum with a focus on Respectful Relationships in all year levels.	\$10,000.00
Totals	\$477,045.13

Activities and Milestones - Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Complete all required IEPs (Koori, OoHC, PSD) and provided PD and ongoing supports to staff.	from: Term 1	\$5,000.00	 ✓ School-based staffing ✓ Teaching and learning programs and resources

	to: Term 1		
Provide appropriate resources and support to Year 7&8 English and Mathematics teachers to develop effective flexible learning groups	from: Term 1 to: Term 4	\$10,000.00	☑ School-based staffing
Students with low growth, below NAPLAN minimum standard or who need extension to be supported with inclusive programs and practices.	from: Term 1 to: Term 4	\$163,045.13	 ✓ School-based staffing ✓ Teaching and learning programs and resources ✓ Professional development (excluding CRT costs and new FTE) ✓ CRT ✓ Support services ✓ Assets
Provide ongoing support and resources to implement and embed the SWPBS matrix school wide.	from: Term 1 to: Term 4	\$5,000.00	 ✓ School-based staffing ✓ Teaching and learning programs and resources
Middle School THRIVE teachers to focus on green, yellow and orange student management responses.	from: Term 1 to: Term 4	\$10,000.00	 ✓ School-based staffing ✓ Teaching and learning programs and resources ✓ CRT
Design, implement and monitor a coaching program that focuses on the coachee as a learner first.	from: Term 1 to: Term 4	\$24,000.00	 ✓ School-based staffing ✓ CRT
Provide ongoing support, resources and PD opportunities (one per term) to develop evidence based effective numeracy and literacy practices school wide.	from: Term 1 to: Term 4	\$40,000.00	 ✓ School-based staffing ✓ CRT

Document guaranteed and viable curriculum. Semester 2, 2023 unit plans and lesson sequences aligned with the whole-school curriculum action plan and policy.	from: Term 1 to: Term 2	\$6,500.00	 ✓ School-based staffing ✓ Teaching and learning programs and resources
Document guaranteed and viable curriculum. 2024 unit plans and lesson sequences aligned with the whole-school curriculum action plan and policy.	from: Term 3 to: Term 4	\$6,500.00	 ✓ School-based staffing ✓ Teaching and learning programs and resources
Develop assessment (formative priority) and reporting best practices that focus on learning growth.	from: Term 1 to: Term 4	\$10,000.00	 ✓ School-based staffing ✓ Teaching and learning programs and resources
Totals		\$280,045.13	

Activities and Milestones - Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Complete all required IEPs (Koori, OoHC, PSD) and provided PD and ongoing supports to staff.	from: Term 1 to: Term 1	\$5,000.00	 Professional learning for school-based staff Middle school leaders Education workforces and/or assigning existing school staff to inclusive education duties
Provide appropriate and targeted professional development for the Learning Inclusion Leader (LIL) e.g.	from: Term 1	\$20,000.00	 ✓ CRT •

ABLES assessment tools and resources.	to: Term 2		 Professional learning for school-based staff Middle school leaders Principal Class
Provide appropriate resources and support to Year 7&8 English and Mathematics teachers to develop effective flexible learning groups	from: Term 1 to: Term 4	\$15,000.00	 Professional learning for school-based staff Teachers Education workforces and/or assigning existing school staff to inclusive education duties
Students with low growth, below NAPLAN minimum standard or who need extension to be supported with inclusive programs and practices.	from: Term 1 to: Term 4	\$65,387.85	 Other workforces to support students with disability Teaching and learning programs and resources CRT Education workforces and/or assigning existing school staff to inclusive education duties Disability Inclusion Coordinator
LIL to provide appropriate support and resources to Team Leaders	from: Term 2	\$40,000.00	☑ Teaching and learning programs and resources

and staff so high-quality Tier 2 IEPs are developed and implemented successfully.	to: Term 4		 Professional learning for school-based staff
Provided ongoing PD, support and accountability to staff of the school's professional expectations, with a focus on positive language and restorative conversations.	from: Term 1 to: Term 4	\$10,000.00	 Professional learning for school-based staff Whole school Education workforces and/or assigning existing school staff to inclusive education duties •
Document guaranteed and viable curriculum. Semester 2, 2023 unit plans and lesson sequences aligned with the whole-school curriculum action plan and policy.	from: Term 1 to: Term 2	\$3,500.00	 Professional learning for school-based staff Teachers
Document guaranteed and viable curriculum. 2024 unit plans and lesson sequences aligned with the whole-school curriculum action plan and policy.	from: Term 3 to: Term 4	\$3,500.00	 Professional learning for school-based staff Teachers
Develop assessment (formative priority) and reporting best practices that focus on learning growth.	from: Term 1 to: Term 4	\$5,000.00	 Teaching and learning programs and resources Education workforces and/or assigning existing school staff to inclusive education duties

Totals	\$167,387.85	
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Activities and Milestones - Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
Complete all required IEPs (Koori, OoHC, PSD) and provided PD and ongoing supports to staff.	from: Term 1 to: Term 1	\$7,939.76	 Employ Mental Health Staff to provide Tier 3 support for students This activity will use Foundation Resources (DET Funded initiatives or other free resources) Assign existing staff member to initiative (Edupay)
LIL to provide appropriate support and resources to Team Leaders and staff so high-quality Tier 2 IEPs are developed and implemented successfully.	from: Term 2 to: Term 4	\$20,000.00	☑ Employ teaching staff to support Tier 2 initiatives
Middle School THRIVE teachers to focus on green, yellow and orange student management responses.	from: Term 1 to: Term 4	\$5,000.00	 Respectful Relationships (free) This activity will use Mental Health Menu staffing Assign existing staff member to initiative (Edupay)
Develop a guaranteed and viable THRIVE curriculum with a focus on Respectful Relationships in all year levels.	from: Term 1 to: Term 3	\$10,000.00	☑ Employ staff to support Tier 1 activities
Totals		\$42,939.76	

Additional Funding Planner – Total Budget

Activities and Milestones	Budget
Totals	\$0.00

Additional Funding Planner – Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional Funding Planner – Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional Funding Planner – Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Professional Learning and Development Plan

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
Complete all required IEPs (Koori, OoHC, PSD) and provided PD and ongoing supports to staff.	 Assistant Principal Leading Teacher(s) Student Wellbeing Coordinator Team Leader(s) 	from: Term 1 to: Term 1	 ✓ Planning ✓ Preparation ✓ Formalised PLC/PLTs 	✓ Formal School Meeting / Internal Professional Learning Sessions	 ✓ School improvement partnerships ✓ Internal staff ✓ Pedagogical Model 	☑ On-site
Provide appropriate and targeted professional development for the Learning Inclusion Leader (LIL) e.g. ABLES assessment tools and resources.	 ✓ Assistant Principal ✓ School Improvement Team 	from: Term 1 to: Term 2	 ✓ Planning ✓ Preparation 	 ✓ Professional Practice Day ✓ Formal School Meeting / Internal Professional Learning Sessions 	 School improvement partnerships Internal staff Bastow program/course 	Ø Off-site PD
Provide appropriate resources and support to Year 7&8 English and Mathematics teachers to develop effective flexible learning groups	 Assistant Principal KLA Leader Leadership Partners (DSSI) 	from: Term 1 to: Term 4	 ✓ Planning ✓ Formalised PLC/PLTs ✓ Demonstration lessons 	 ✓ Professional Practice Day ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting 	 PLC Initiative School improvement partnerships Internal staff 	☑ On-site

Develop a 2024 Y7-10 STEAM program with intentional connection between curriculum standards and assessment;	 Leading Teacher(s) Learning Specialist(s) Literacy Leader Numeracy Leader Assistant Principal KLA Leader I andership 	from: Term 2 to: Term 4	 ✓ Collaborative Inquiry/Action Research team ✓ Curriculum development ✓ Student using including 	 ✓ Professional Practice Day ✓ Formal School Meeting / Internal Professional Learning Sessions 	 ✓ VCAA Curriculum Specialist ✓ PLC Initiative ✓ Leadership partners 	☑ On-site
and a focus on inquiry, collaboration, and process-based learning.	 Leadership Partners (DSSI) Learning Specialist(s) STEM Coordinator 		✓ Student voice, including input and feedback	I Timetabled Planning Day	 ✓ Internal staff ✓ Maths/Sci Specialist ✓ Pedagogical Model 	
LIL to provide appropriate support and resources to Team Leaders and staff so high-quality Tier 2 IEPs are developed and implemented successfully.	 Assistant Principal Leading Teacher(s) School Improvement Team 	from: Term 2 to: Term 4	 ✓ Planning ✓ Peer observation including feedback and reflection ✓ Demonstration lessons 	 ✓ Whole School Pupil Free Day ✓ Formal School Meeting / Internal Professional Learning Sessions 	 ☑ SEIL ☑ Leadership partners ☑ Internal staff 	☑ On-site

	 ✓ Team Leader(s) ✓ Wellbeing Team 					
Provide ongoing support and resources to implement and embed the SWPBS matrix school wide.	 All Staff Assistant Principal Student Leadership Coordinator SWPBS Leader/Team Team Leader(s) 	from: Term 1 to: Term 4	 Preparation Student voice, including input and feedback Demonstration lessons 	 ☑ Whole School Pupil Free Day ☑ Formal School Meeting / Internal Professional Learning Sessions 	 ✓ Internal staff ✓ Pedagogical Model 	☑ On-site
Develop, implement, monitor and evaluate the non- negotiable behaviour process linked to the school values.	 ✓ All Staff ✓ Assistant Principal ✓ Principal ✓ School Improvement Team ✓ Student(s) 	from: Term 1 to: Term 4	 ✓ Planning ✓ Peer observation including feedback and reflection ✓ Demonstration lessons 	✓ Formal School Meeting / Internal Professional Learning Sessions	 ✓ Internal staff ✓ Pedagogical Model 	☑ On-site

Provided ongoing PD, support and accountability to staff of the school's professional expectations, with a focus on positive language and restorative conversations.	 ✓ School Improvement Team ✓ School Leadership Team ✓ Team Leader(s) 	from: Term 1 to: Term 4	 ✓ Peer observation including feedback and reflection ✓ Formalised PLC/PLTs ✓ Individualised Reflection 	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting 	 ☑ School improvement partnerships ☑ Internal staff 	☑ On-site
Middle School THRIVE teachers to focus on green, yellow and orange student management responses.	 Assistant Principal Disability Inclusion Coordinator Teacher(s) Team Leader(s) 	from: Term 1 to: Term 4	 Planning Collaborative Inquiry/Action Research team Peer observation including feedback and reflection 	 Professional Practice Day Formal School Meeting / Internal Professional Learning Sessions 	☑ Internal staff	☑ On-site
Document guaranteed and viable curriculum. Semester 2, 2023 unit plans and lesson sequences aligned with the whole-school curriculum action plan and policy.	 Assistant Principal KLA Leader Learning Specialist(s) School Improvement Team Teacher(s) 	from: Term 1 to: Term 2	 Curriculum development Peer observation including feedback and reflection Demonstration lessons 	✓ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff	☑ On-site

Document guaranteed and viable curriculum. 2024 unit plans and lesson sequences aligned with the whole-school curriculum action plan and policy.	 ✓ Assistant Principal ✓ KLA Leader ✓ Learning Specialist(s) ✓ School 	from: Term 3 to: Term 4	 ✓ Curriculum development ✓ Peer observation including feedback and reflection ✓ Demonstration lessons 	 ☑ Whole School Pupil Free Day ☑ Formal School Meeting / Internal Professional Learning Sessions 	☑ Internal staff	☑ On-site
	Improvement Team ☑ Teacher(s)					
Develop a 2024-2025 Amplify plan that encompasses voice, leadership and agency	 ✓ Assistant Principal ✓ Student Leadership Coordinator ✓ Teacher(s) ✓ Team 	from: Term 3 to: Term 4	 ✓ Planning ✓ Preparation ✓ Student voice, including input and feedback 	 ☑ Professional Practice Day ☑ Formal School Meeting / Internal Professional Learning Sessions 	☑ Internal staff	☑ On-site
	Leader(s)					
Develop 2024 THRIVE theme/topic that has cross curricular connections and assessment links with other subjects in Year 7 & 8	 ✓ Assistant Principal ✓ KLA Leader 	from: Term 3 to: Term 4	 Planning Curriculum development Peer observation including feedback and reflection 	✓ Formal School Meeting / Internal Professional Learning Sessions	 ✓ School improvement partnerships ✓ Internal staff 	☑ On-site

☑ School Improvement Team		
☑ Student(s)		
☑ Teacher(s)		