# **2022 Annual Implementation Plan**

for improving student outcomes

Fairhills High School (7823)



Submitted for review by Ian Van Schie (School Principal) on 27 February, 2022 at 10:10 PM Awaiting endorsement by Senior Education Improvement Leader Awaiting endorsement by School Council President

# **Self-evaluation Summary - 2022**

	FISO 2.0 Dimensions	Self-evaluation Level	
Teaching and Learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extracurricula programs		
	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships	Emerging	
Accessment	Systematic use of accomment strategies and measurement practices		
Assessment	Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities	Emerging	
	Systematic use of data and evidence to drive the prioritisation, development, and implementation of actions in schools and classrooms.		

Leadership	reflect shared goals an safe and orderly learning.  Shared development of positive and supportive.	and deployment of resources to create and d values; high expectations; and a positive, ng environment  f a culture of respect and collaboration with relationships between students and staff at the	Evolving e		
	core				
Engagement		ice and agency, including in leadership and students' participation and engagement in	Evolving		
families/carers, communi		d active partnerships between schools and nities, and organisations to strengthen and engagement in school			
Support		contextualised approaches and strong t student learning, wellbeing and inclusion			
	Effective use of resource	ces and active partnerships with families/carers, d community organisations to provide	Evolving		
F-1	4				
Enter your reflec	ctive comments	improvement. This deep evaluation culminated approach. It looks inwards, not outwards to de stagnation. There is a real lack of role clarity a	culture, identity, processes and practices, strengths and areas for d in a school review Term 4. Currently the school has a very insular termine best practices. This has led to a lack of curiosity and cultural and effective processes and procedures (an adhoc approach is often taken).		

these leaders less effective in their portfolio.

Staff have been frustrated by these fundamental failures. Competent leaders have been burdened with additional work outside of their roles as staff look to them for much needed support. This has perpetuated lack of role clarity and made

	The evaluation also showed a lack of stimulating and 21st century teaching practices within the classroom. Many students are compliant but not on task. There is a lack of high expectations, differentiation and feedback provided to students. Data triangulation has confirmed this.  It was difficult to implement new initiatives e.g. PLC and the instructional model due to the Covid outbreaks and subsequent lock downs which occurred from mid-year.  However, we were able to make some fundamental changes for next year by the end of 2022.
Considerations for 2022	Need to embed preconditions for improvement. Focus on differentiation for teachers in their professional learning. Coaching will be a major strategy in 2022 and look to embed it as common practice by 2023. We have changed the structure of the school. Instead og KLA based we have moved to two sub-school to make it more student focused. Students need safe and supportive spaces. PLCs will help drive our new instructional model. Coaching will be linked to this model.
Documents that support this plan	2021 Attitudes to School Survey - Summary Report.xlsx (0.16 MB) 2021 equity funded data.docx (0.47 MB)

## **SSP Goals Targets and KIS**

Goal 1	<b>2022 Priorities Goal</b> Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.	
Target 1.1	Support for the 2022 Priorities	
Key Improvement Strategy 1.a Priority 2022 Dimension	Learning - Support both those who need extra support and those who have thrived to continue to extend their learning, especially in numeracy	
Key Improvement Strategy 1.b Priority 2022 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	
Goal 2	Improve learning growth for all students	
Target 2.1	NAPLAN	
	Top 2 bands	
• Reading from 3% to 20%, writing 8% to 12% and numeracy 3% to 20%		
	Meeting or above Benchmark Growth	
	• Reading 52% to 75%, writing 75% to 85%, numeracy 45% to 75%	
	VCE	
	English mean study score 23.76 to 28	

	Over 37 in English from 4% to 7% and Further Maths from 0% to 7%
	Staff opinion survey
	<ul> <li>understand how to analyse data from 38% to 50% and use evidence to inform teaching practice from 54% to 66%</li> <li>guaranteed and viable curriculum from 44% to 60%</li> <li>instructional leadership 50.4% to 60%, collective efficacy 38.1% to 50% and academic emphasis from 27.8% to 40%</li> <li>Student survey</li> <li>differentiated learning challenge from 47% to 58%</li> <li>high expectations for success from 64% to 72%</li> </ul>
Key Improvement Strategy 2.a Building practice excellence	Increase staff capability to deliver a data-informed effective pedagogy
Key Improvement Strategy 2.b Curriculum planning and assessment	Increase the capabilities of staff to deliver inspiring learning built upon a guaranteed and viable curriculum
Key Improvement Strategy 2.c Vision, values and culture	Develop a culture of high expectations
Goal 3	Empower students to be effective learners
Target 3.1	Student survey

	<ul> <li>student voice and agency from 34% to 44%, managing bullying 45% to 54% and advocate at school 59% to 64%</li> <li>stimulated learning from 41% to 54%, motivation and interest from 47% to 57%</li> <li>self-regulation and goal setting from 49% to 59%</li> </ul>
Key Improvement Strategy 3.a Empowering students and building school pride	Build whole-school student voice and agency
Key Improvement Strategy 3.b Evidence-based high-impact teaching strategies	Effectively use feedback to improve student outcomes
Key Improvement Strategy 3.c Evidence-based high-impact teaching strategies	Identify and build learner characteristics and dispositions
Goal 4	Improve the wellbeing and connectedness of all students
Target 4.1	<ul> <li>Student survey</li> <li>sense of connectedness from 39% to 50%, teacher concern from 31% to 40% and advocate at school from 59% to 65%</li> <li>managing bullying 45% to 54% and respect for diversity from 37% to 47%</li> <li>Staff survey</li> <li>staff trust in colleagues from 68% to 75%</li> <li>staff trust in students and parents 33% to 45%</li> </ul>

	Parent survey     • school pride and confidence from 66% to 78%     • physical environment 54% to 75%
Key Improvement Strategy 4.a Setting expectations and promoting inclusion	Develop and embed a collaborative commitment to SOLE
Key Improvement Strategy 4.b Vision, values and culture	Support the needs of all students to progress their learning in a positive environment
Key Improvement Strategy 4.c Building communities	Further enhance extra-curricular and community initiatives

### **Select Annual Goals and KIS**

Four Year Strategic Goals	Is this selected for focus this year?	Four Year Strategic Targets	12 month target  The 12 month target is an incremental step towards meeting the 4-year target, using the same data set.
<b>2022 Priorities Goal</b> Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.	Yes	Support for the 2022 Priorities	Wellbeing Learning
Improve learning growth for all students	Yes	NAPLAN  Top 2 bands  Reading from 3% to 20%, writing 8% to 12% and numeracy 3% to 20%	Top 2 bands Reading from 3% to 8%, writing 8% to 9% and numeracy 3% to 8%  Meeting or above Benchmark Growth Reading 52% to 58%, writing 75% to 78%, numeracy 45% to 53%  VCE

		<ul> <li>Meeting or above Benchmark Growth</li> <li>Reading 52% to 75%, writing 75% to 85%, numeracy 45% to 75%</li> <li>VCE</li> <li>English mean study score 23.76 to 28</li> <li>Over 37 in English from 4% to 7% and Further Maths from 0% to 7%</li> <li>Staff opinion survey</li> <li>understand how to analyse data from 38% to 50% and use evidence to inform teaching practice from 54% to 66%</li> <li>guaranteed and viable curriculum from 44% to 60%</li> <li>instructional leadership 50.4% to 60%, collective efficacy 38.1% to 50% and academic emphasis from 27.8% to 40%</li> <li>Student survey</li> <li>differentiated learning challenge from 47% to 58%</li> <li>high expectations for success from 64% to 72%</li> </ul>	English mean study score 23.76 to 25 Over 37 in English from 4% to 5% and Further Maths from 0% to 4%  Staff opinion survey understand how to analyse data from 38% to 41% and use evidence to inform teaching practice from 54% to 57% guaranteed and viable curriculum from 44% to 48% instructional leadership 50.4% to 53%, collective efficacy 38.1% to 41% and academic emphasis from 27.8% to 31%  Student survey differentiated learning challenge from 47% to 49% high expectations for success from 64% to 66%
Empower students to be effective learners	Yes	Student survey	Student survey student voice and agency from 34% to 37%, managing bullying 45% to 47% and

		<ul> <li>student voice and agency from 34% to 44%, managing bullying 45% to 54% and advocate at school 59% to 64%</li> <li>stimulated learning from 41% to 54%, motivation and interest from 47% to 57%</li> <li>self-regulation and goal setting from 49% to 59%</li> </ul>	advocate at school 59% to 61% stimulated learning from 41% to 44%, motivation and interest from 47% to 49% self-regulation and goal setting from 49% to 51%
Improve the wellbeing and connectedness of all students	Yes	<ul> <li>Student survey</li> <li>sense of connectedness from 39% to 50%, teacher concern from 31% to 40% and advocate at school from 59% to 65%</li> <li>managing bullying 45% to 54% and respect for diversity from 37% to 47%</li> <li>Staff survey</li> <li>staff trust in colleagues from 68% to 75%</li> <li>staff trust in students and parents 33% to 45%</li> <li>Parent survey</li> <li>school pride and confidence from 66% to 78%</li> <li>physical environment 54% to 75%</li> </ul>	Student survey sense of connectedness from 39% to 41%, teacher concern from 31% to 33% and advocate at school from 59% to 61% managing bullying 45% to 47% and respect for diversity from 37% to 39%  Staff survey staff trust in colleagues from 68% to 70% staff trust in students and parents 33% to 35%  Parent survey school pride and confidence from 66% to 69% physical environment 54% to 60%

Goal 1	<b>2022 Priorities Goal</b> Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.		
12 Month Target 1.1	Wellbeing  Learning		
Key Improvement Strategies		Is this KIS selected for focus this year?	
KIS 1 Priority 2022 Dimension	Learning - Support both those who need extra support and those who have thrived to continue to extend their learning, especially in numeracy	Yes	
KIS 2 Priority 2022 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	Yes	
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Please leave this field empty. Schools are not required to provide a rationale as this is in line with system priorities for 2022.		
Goal 2	Improve learning growth for all students		
12 Month Target 2.1	Top 2 bands Reading from 3% to 8%, writing 8% to 9% and numeracy 3% to 8%  Meeting or above Benchmark Growth Reading 52% to 58%, writing 75% to 78%, numeracy 45% to 53%		

VCE English mean study score 23.76 to 25 Over 37 in English from 4% to 5% and Further Maths from 0% to 4%  Staff opinion survey understand how to analyse data from 38% to 41% and use evidence to inform teaching practice from 54% to 57% guaranteed and viable curriculum from 44% to 48% instructional leadership 50.4% to 53%, collective efficacy 38.1% to 41% and academic emphasis from 27.8% to 31%  Student survey differentiated learning challenge from 47% to 49% high expectations for success from 64% to 66%			
Key Improvement Strategies		Is this KIS selected for focus this year?	
KIS 1 Building practice excellence	Increase staff capability to deliver a data-informed effective pedagogy	Yes	
KIS 2 Curriculum planning and assessment	Increase the capabilities of staff to deliver inspiring learning built upon a guaranteed and viable curriculum	Yes	
KIS 3 Vision, values and culture	Develop a culture of high expectations	Yes	
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	literacy. As we are implementing PLCs in 2022 it is essential our staff have increased capability in utilising different forms of data.  Guaranteed and viable curriculum is at 44% (compared to similar schools at 60%). Templates are inconsistent, lack differentiation strategies and practices and vary in depth according to KLAs. There will be high expectations on curriculum development so students have a rigorous and dynamic learning at their point of need. In 2021 stimulating learning in Y10-12		

	High expectations is another precondition to school improvement. Teacher concern (building positive relationships with students) is essential for high expectations. Teacher concern was at 37% in Y7-9 (compared to 34% similar schools) and 24% in Y10-12 (compared to 35% similar schools). Effort and high expectations show similar trends.			
Goal 3	Empower students to be effective learners			
12 Month Target 3.1	Student survey student voice and agency from 34% to 37%, managing bullying 45% to 47% and advocate at school 59% to 61% stimulated learning from 41% to 44%, motivation and interest from 47% to 49% self-regulation and goal setting from 49% to 51%			
Key Improvement Strategies		Is this KIS selected for focus this year?		
KIS 1 Empowering students and building school pride	Build whole-school student voice and agency	Yes		
KIS 2 Evidence-based high-impact teaching strategies	Effectively use feedback to improve student outcomes	Yes		
KIS 3 Evidence-based high-impact teaching strategies	Identify and build learner characteristics and dispositions	Yes		

Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Build whole-school student voice and agency - The school will only focus on student voice in the first two years of the SP (2022/2023)  The school review identified feedback as essential for student growth.  By identify and building learner characteristics and dispositions student will begin to acquire such skills as Metacognition. It will also support the development of self-confidence and resilience which is identified as low in the data sets. These skills will support the implementation of student agency in 2024.			
Goal 4	Improve the wellbeing and connectedness of all students			
12 Month Target 4.1	Student survey sense of connectedness from 39% to 41%, teacher concern from 31% to 33% and advocate at school from 59% to 61% managing bullying 45% to 47% and respect for diversity from 37% to 39%  Staff survey staff trust in colleagues from 68% to 70% staff trust in students and parents 33% to 35% Parent survey school pride and confidence from 66% to 69% physical environment 54% to 60%			
Key Improvement Strategies		Is this KIS selected for focus this year?		
KIS 1 Setting expectations and promoting inclusion	Develop and embed a collaborative commitment to SOLE  Yes			
KIS 2 Vision, values and culture	Support the needs of all students to progress their learning in a positive environment  Yes			
KIS 3 Building communities	Further enhance extra-curricular and community initiatives	Yes		

Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.

A supportive (safe) and orderly learning environment is a precondition to school improvement. According to literature it should be the primary focus for underperforming schools (which Fairhills currently is). 2019 Similar school percentiles linked to this include school connectedness 16%, effective classroom behaviour 26% and high expectations for success 6%. Students need to feel well-known and liked by staff. This ties into the the second KPI as students will be able to improve their outcomes as when they have advocates they build connectedness and confidence. Similar school percentiles linked to this include advocate at school 13% and managing bullying 16%. Students have lacked opportunities due to internal issues as well as Covid in the last two years. Currently the school only has a Year 7 camp. Although the school has some external connections the school can develop and maintain stronger relationships with community.

## **Define Actions, Outcomes and Activities**

Goal 1	2022 Priorities Goal Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.
12 Month Target 1.1	Wellbeing  Learning
KIS 1 Priority 2022 Dimension	Learning - Support both those who need extra support and those who have thrived to continue to extend their learning, especially in numeracy
Actions	Develop and enhance learning programs and supports with a focus on numeracy
Outcomes	Students will: Develop an increased level of confidence and success in their learning Feel actively engaged in their learning  Staff will: Explicitly teach numeracy and literacy in all classrooms Develop rubrics with numeracy and literacy criteria Regularly monitor the impact of numeracy and literacy practices against student learning growth  Leaders will: Use evidence based data to inform numeracy and literacy improvement strategies Regularly monitor, support and provide explicit guidance to staff  Community will:

	Understand the importance of	improving numeracy and literacy o	utcomes for all stud	ents.			
Success Indicators	Staff and student surveys Essential Assessment learning growth NAPLAN/VCE results Learning walk and lesson observation notes Data walls						
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams		
Implement QuickSmart numerad	cy program in Year 7 and 8	✓ Assistant Principal ✓ Numeracy Support ✓ Sub School Leader/s	□ PLP Priority	from: Term 2 to: Term 4	\$60,000.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items		
Effectively utilise the Student Exinitiative)	cellence Program (targeted	☑ Assistant Principal ☑ Learning Specialist(s)	□ PLP Priority	from: Term 1 to: Term 4	\$10,465.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used		

				☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Evaluate the effectiveness of the REACH program (literacy) to determine 2023 needs.	<ul> <li>✓ Assistant Principal</li> <li>✓ Disability Inclusion</li> <li>Coordinator</li> <li>✓ Learning Specialist(s)</li> <li>✓ Literacy Improvement</li> <li>Teacher</li> </ul>	□ PLP Priority	from: Term 1 to: Term 2	\$10,000.00  ☐ Equity funding will be used ☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Develop subject wide assessment rubrics with numeracy and literacy criteria	<ul> <li>✓ Assessment &amp; Reporting Coordinator</li> <li>✓ Assistant Principal</li> <li>✓ Learning Specialist(s)</li> <li>✓ Literacy Improvement Teacher</li> <li>✓ Numeracy Improvement Teacher</li> </ul>	□ PLP Priority	from: Term 2 to: Term 4	\$10,000.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items

Evaluate current whole school numeracy and literacy strategies and report findings to SIT in early Term 2.	<ul> <li>✓ Assistant Principal</li> <li>✓ Learning Specialist(s)</li> <li>✓ Literacy Improvement</li> <li>Teacher</li> <li>✓ Numeracy Improvement</li> <li>Teacher</li> </ul>	□ PLP Priority	from: Term 1 to: Term 1	\$10,000.00  If Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
Develop two to three evidence-based whole school strategies to improve numeracy and literacy outcomes	✓ Assistant Principal ✓ Learning Specialist(s) ✓ Literacy Improvement Teacher ✓ Numeracy Improvement Teacher	□ PLP Priority	from: Term 2 to: Term 4	\$20,000.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
Support students through the tutoring learning initiative whose learning growth has been substantially impacted by Covid-19	☑ Assistant Principal ☑ Education Support ☑ Learning Specialist(s)	□ PLP Priority	from: Term 1 to: Term 4	\$150,486.01  □ Equity funding will be used

		☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
KIS 2 Priority 2022 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especia	ally the most vulnerable
Actions	Ensure the disability inclusion funding model is being implemented with fidelity Develop the capability of staff to support the implementation of IEPs Continue to develop wellbeing and mental heath programs and individual supports	
Outcomes	Students will: Have agency in the development of their IEP Feel more confident and empowered in their learning Engage in the wellbeing supports provided by the school  Staff will: Develop their understanding of IEPs Build their capability to implement classroom strategies for all students  Leaders will: Provide the appropriate resources and supports to key stakeholders Develop and deliver ongoing professional development that builds staff capability to support level 2 and 3 stu  Community will: Be involved in developing IEPs (parents/carers) Provide constructive feedback to the school on wellbeing programs and supports	ıdents
Success Indicators	40% of our students will have IEP's with targeted interventions An increase in Tier 3 funded students	

Learning walk and lesson observation notes, with a focus on support for Integration students and those on IEPs A decrease in the number of students requiring wellbeing triage/intervention supports A decrease in IRIS reports

Student and Parent Survey Data related to a 'supportive classroom', and 'mental health and wellbeing supports'

Activities and Milestones	People Responsible	Is this a PL Priority	When	Funding Streams
Provide ongoing professional development on the Disability Inclusion Funding Model to staff	☑ Sub School Leader/s	☑ PLP Priority	from: Term 1 to: Term 2	\$5,000.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
Provide appropriate and targeted professional development for the Learning Interventions Leader (LIL) e.g. ABLES assessment tools and resources.	☑ Disability Inclusion Coordinator ☑ Sub School Leader/s	☑ PLP Priority	from: Term 1 to: Term 4	\$15,000.00  If Equity funding will be used  If Disability Inclusion Tier 2 Funding will be used  If Schools Mental Health Menu items will be used which

				may include DET funded or free items	
LIL to provide appropriate support and resources to Team Leaders and teaching staff so high-quality IEPs can be developed and implemented successfully.	<ul> <li>☑ Disability Inclusion         Coordinator         ☑ Education Support         ☑ Learning Specialist(s)         ☑ PLC Leaders         ☑ Teacher(s)</li> </ul>	☑ PLP Priority	from: Term 2 to: Term 4	\$30,000.00  ☐ Equity funding will be used ☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items	
Review, refine and develop wellbeing programs and supports.	<ul> <li>✓ School Improvement Team</li> <li>✓ Student Wellbeing Coordinator</li> <li>✓ Sub School Leader/s</li> <li>✓ Team Leader(s)</li> </ul>	□ PLP Priority	from: Term 1 to: Term 2	\$8,000.00  ☐ Equity funding will be used ☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items	
Goal 2 Improve learning growth for all stu	Improve learning growth for all students				

12 Month Target 2.1	Top 2 bands Reading from 3% to 8%, writing 8% to 9% and numeracy 3% to 8%  Meeting or above Benchmark Growth Reading 52% to 58%, writing 75% to 78%, numeracy 45% to 53%  VCE English mean study score 23.76 to 25 Over 37 in English from 4% to 5% and Further Maths from 0% to 4%  Staff opinion survey understand how to analyse data from 38% to 41% and use evidence to inform teaching practice from 54% to 57% guaranteed and viable curriculum from 44% to 48% instructional leadership 50.4% to 53%, collective efficacy 38.1% to 41% and academic emphasis from 27.8% to 31%  Student survey differentiated learning challenge from 47% to 49% high expectations for success from 64% to 66%
KIS 1 Building practice excellence	Increase staff capability to deliver a data-informed effective pedagogy
Actions	Implement PLCs to identify and cater for individual needs of all students. Implement the FHS instructional model with fidelity by utilising PLCs
Outcomes	Students will: Learn in stimulating, consistent and effective learning environments Be supported at their zone of proximal development Actively participate in their learning and be collaborative and enthusiastic learners  Teachers will: Motivate all students to engage in a stimulated learning environment Provide learning opportunities at each student's zone of proximal development  Leaders will: Provide the appropriate resources and supports to staff

Success Indicators	Support staff so data is accessible and utilised on a daily basis to inform practice  Community will: be regularly updated on learning growth via the Learning Tasks module on Compass (parents/carers) be informed of learning growth and success via communication e.g. newsletters/E-sign  Staff and student surveys Learning walks and lesson observations				
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams
Thursday Professional Learning t focus on the FHS Instructional Mo		<ul> <li>✓ Assistant Principal</li> <li>✓ PLC Leaders</li> <li>✓ School Improvement Team</li> <li>✓ School Leadership Team</li> </ul>	☑ PLP Priority	from: Term 1 to: Term 4	\$1,000.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Key leaders to complete external	professional learning on data.	☑ School Improvement Team	□ PLP Priority	from: Term 1 to: Term 2	\$5,000.00  Equity funding will be used

				☑ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
PLC leaders to revisit PLC learning from 2021 and create a structure, vision and implementation plan.	☑ PLC Leaders ☑ School Improvement Team ☑ School Leadership Team	□ PLP Priority	from: Term 1 to: Term 2	\$1,500.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Create PLC network with others schools	☑ Assistant Principal ☑ Learning Specialist(s)	□ PLP Priority	from: Term 1 to: Term 4	\$1,000.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which

					may include DET funded or free items
Provide eight weeks of PLC profes	sional learning to staff.	☑ Assistant Principal ☑ PLC Leaders	□ PLP Priority	from: Term 2 to: Term 2	\$3,000.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
PLCs are formalised, aligned with timprovement cycle	the AIP and utilise the FISO	☑ Assistant Principal ☑ PLC Leaders ☑ Teacher(s)	□ PLP Priority	from: Term 3 to: Term 4	\$0.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
KIS 2 Curriculum planning and assessment	Increase the capabilities of staff to	o deliver inspiring learning built upor	n a guaranteed ar	nd viable curriculum	

Actions	Evaluate and diagnose the current curriculum whole-school approach Prioritise and set goals, develop and plan curriculum planning					
Outcomes	Students will: Be provided with a voice in curric Have the opportunity and time to Increase learning growth in all su Staff will: Use the school's curriculum actio Work collaboratively to develop le Develop and implement an appround Leaders will: Provide the appropriate resource: Develop a shared vision, common monitoring, evaluation and review Ensure that data is published and Community will: be provided with a voice in curricular.	learn bjects  n plan and policy to create unit lesson plans that allow all studer opriate assessment schedule with stop staff n language and a shared understy. d accessible and structures are in the staff of the s	nts to have success th associated accour	ntability		
Success Indicators	Staff survey student survey (2023) NAPLAN (2023)					
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams	
Review the current curriculum strassessment tool as a starting poin	<u> </u>	☑ Assistant Principal	☐ PLP Priority	from: Term 1	\$15,000.00	

	<ul> <li>✓ Curriculum Co-ordinator (s)</li> <li>✓ Learning Specialist(s)</li> <li>✓ Student(s)</li> <li>✓ Teacher(s)</li> </ul>		to: Term 1	☑ Equity funding will be used ☑ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Develop a whole-school curriculum action plan and policy.	<ul> <li>✓ Assistant Principal</li> <li>✓ KLA Leader</li> <li>✓ Learning Specialist(s)</li> <li>✓ School Improvement Team</li> <li>✓ Student(s)</li> <li>✓ Teacher(s)</li> </ul>	☑ PLP Priority	from: Term 2 to: Term 2	\$10,000.00  If Equity funding will be used If Disability Inclusion Tier 2 Funding will be used If Schools Mental Health Menu items will be used which may include DET funded or free items
Document comprehensive 2023 unit plans and lesson sequences aligned with the whole-school curriculum action plan and policy.	<ul> <li>✓ Curriculum Co-ordinator (s)</li> <li>✓ KLA Leader</li> <li>✓ Learning Specialist(s)</li> <li>✓ Teacher(s)</li> <li>✓ Teaching and Learning Coordinator</li> </ul>	☑ PLP Priority	from: Term 3 to: Term 4	\$15,000.00  ✓ Equity funding will be used ✓ Disability Inclusion Tier 2 Funding will be used

	H w m	Schools Mental lealth Menu items vill be used which nay include DET unded or free items
KIS 3 Vision, values and culture	Develop a culture of high expectations	
Actions	Develop a coaching culture Develop a consistent and clear understanding of high expectations Implement strategies to support the FHS professional expectations	
Outcomes	Students will: Have a clear understanding of what they are learning and what they need to do to be successful Expect to be challenged and supported to achieve their potential  Staff will: Actively engage in the coaching program for self-improvement Develop greater confidence in the power of teaching to make a difference to all students  Leaders will: Build teaching and leadership expertise Develop a staff culture of sharing and responsibility  Community will: Develop a shared understanding of high expectations at FHS	
Success Indicators	Staff survey e.g. collective efficacy Student, parents and staff surveys	

Activities and Milestones	People Responsible	Is this a PL Priority	When	Funding Streams
Provided ongoing professional learning to coaches. Primary resources will include the AITSL coaching toolkit, The Coaching Habit and other relevant resources.	✓ Assistant Principal ✓ Literacy Improvement Teacher ✓ Numeracy Improvement Teacher ✓ School Improvement Team ✓ School Leadership Team	☑ PLP Priority	from: Term 1 to: Term 4	\$5,000.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
Classroom observations/learning walks to evaluate current practices with a focus on Stage 1 of the Instructional model - 'teachers engage, students focus'	☑ Literacy Improvement Teacher ☑ Numeracy Improvement Teacher ☑ School Improvement Team ☑ School Leadership Team	□ PLP Priority	from: Term 1 to: Term 1	\$3,000.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
Design, implement and monitor a coaching program that focuses on the coachee as a learner first.	☑ Literacy Improvement Teacher	☑ PLP Priority	from: Term 2	\$20,000.00

	<ul> <li>✓ Numeracy Improvement Teacher</li> <li>✓ School Improvement Team</li> <li>✓ School Leadership Team</li> </ul>		to: Term 4	☐ Equity funding will be used ☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Evaluate current attitudes of high expectations.	<ul> <li>✓ Principal</li> <li>✓ School Improvement Team</li> <li>✓ School Leadership Team</li> <li>✓ Student(s)</li> <li>✓ Teacher(s)</li> </ul>	□ PLP Priority	from: Term 1 to: Term 1	\$1,000.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
Teachers to utilise and embed two of Lemov's five concrete strategies within their classes.	✓ Assistant Principal ✓ Learning Specialist(s) ✓ Literacy Improvement Teacher ✓ Numeracy Improvement Teacher ✓ Teacher(s)	☑ PLP Priority	from: Term 2 to: Term 4	\$1,000.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used

					☐ Schools Mental Health Menu items will be used which may include DET funded or free items	
Develop and monitor high expects school's new structures.	ations strategies within the	☑ School Improvement Team ☑ School Leadership Team ☑ Sub School Leader/s	□ PLP Priority	from: Term 2 to: Term 4	\$4,000.00  If Equity funding will be used If Disability Inclusion Tier 2 Funding will be used If Schools Mental Health Menu items will be used which may include DET funded or free items	
Goal 3	Empower students to be effective	elearners				
12 Month Target 3.1	Student survey student voice and agency from 34% to 37%, managing bullying 45% to 47% and advocate at school 59% to 61% stimulated learning from 41% to 44%, motivation and interest from 47% to 49% self-regulation and goal setting from 49% to 51%					
KIS 1 Empowering students and building school pride	Build whole-school student voice	and agency				
Actions	Evaluate current voice programs Develop a framework for student					

Outcomes	Students will: Feel their voice is heard Contribute to key decision making and planning  Staff will: Create a safe learning environment built on trust and respect Empowers students to present their own ideas, opinions, knowledge and experience  Leaders will: Empower students to have a democratic voice in the running of the school Develop a culture that embraces a whole school community approach to adult-student partnerships  Community will: Contribute to decision making Have an increased connectedness to the school				
Success Indicators	Amplify self-evaluation toolkit Attitudes to school survey Parent opinion survey School Staff survey Community focus groups Greater community involvement				
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams
Review existing processes to cap voice, agency and leadership usir		☑ Student Leadership Coordinator ☑ Sub School Leader/s	□ PLP Priority	from: Term 1 to: Term 1	\$4,625.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used

				☐ Schools Mental Health Menu items will be used which may include DET funded or free items
One major house event/program every term through vertical house groups	✓ Student Leadership Coordinator ✓ Student(s) ✓ Sub School Leader/s	□ PLP Priority	from: Term 1 to: Term 4	\$4,625.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Student Representative Council to develop a comprehensive proposal for a 2023 student led canteen.	✓ All Staff ✓ House Leaders ✓ Leadership Team ✓ Sub School Leader/s ✓ Wellbeing Team ✓ Year Level Co-ordinator(s)	□ PLP Priority	from: Term 1 to: Term 3	\$4,625.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items

Develop student leadership programs across all year levels	☑ All Staff ☑ School Improvement Team ☑ Student Leadership Coordinator	□ PLP Priority	from: Term 1 to: Term 2	\$4,625.00    Equity funding will be used   Disability Inclusion Tier 2 Funding will be used   Schools Mental Health Menu items will be used which may include DET funded or free items
Develop a three year Amplify plan that encompasses voice, leadership and agency.	<ul> <li>☑ School Improvement Team</li> <li>☑ Student Leadership</li> <li>Coordinator</li> <li>☑ Sub School Leader/s</li> </ul>	□ PLP Priority	from: Term 3 to: Term 4	\$18,500.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
KIS 2 Evidence-based high-impact teaching strategies  Effectively use feedback to implement the feedback the feedback to implement the feedback the	rove student outcomes	,	1	

Actions	Develop and begin to implement a school wide feedback framework				
Outcomes	Students will: Understand where they are in their learning and what they need to do for success Have a range of comprehensive feedback strategies to improve their learning, including peers, formative and summative feedback.  Staff will: Provide frequent and ongoing feedback which is constructive and focused Provide regular formative feedback (assessment for and as learning) to all students  Leaders will: Provide staff with frequent and ongoing feedback which is constructive and focused Support staff in the delivery of effective feedback to students  Community will: Be informed of student learning growth via Compass and other avenues				
Success Indicators	Improved student results Less frequent student management Student, staff and parent surveys				
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams
Share 'best practice' with staff dur sessions	ring collaboration and PLC	<ul> <li>✓ Assistant Principal</li> <li>✓ Leading Teacher(s)</li> <li>✓ Learning Specialist(s)</li> <li>✓ Sub School Leader/s</li> </ul>	☑ PLP Priority	from: Term 2 to: Term 4	\$0.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used

				☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Key leaders to complete external professional development to build internal capability	☑ Literacy Improvement Teacher ☑ Numeracy Improvement Teacher ☑ School Improvement Team ☑ School Leadership Team	☑ PLP Priority	from: Term 2 to: Term 4	\$5,000.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Senior Leadership Team to develop and implement a support and accountability framework	☑ School Leadership Team	□ PLP Priority	from: Term 2 to: Term 2	\$0.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items

Develop Compass as an assessment feedback	nent tool to provide continuous	✓ Assessment & Reporting Coordinator ✓ Assistant Principal ✓ Information Technology Leader/Team ✓ School Improvement Team	☑ PLP Priority	from: Term 2 to: Term 3	\$20,000.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
KIS 3 Evidence-based high-impact teaching strategies	Identify and build learner charac	teristics and dispositions			
Actions	Develop learning dispositions the	rough the THRIVE and Connect prog	grams (Years 7-12	2)	
Outcomes	Develop a growth mindset  Staff will: Encourage a greater degree of s Support students to develop a gr  Leaders will: Lead by example and teach a TI Co-create development program  Community will:	Develop an awareness of the way they learn and establish forward-facing attitudes to learning, Develop a growth mindset  Staff will: Encourage a greater degree of student-led learning activities Support students to develop a growth mindset via learning opportunities and role-modelling  Leaders will: Lead by example and teach a THRIVE class Co-create development programs that support the development of learning dispositions  Community will: Actively participate in programs that enhance learning dispositions			

Success Indicators	Improved levels of satisfaction i Less student management issue Increased attendance	n terms of student, staff and parent es	surveys		
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams
Develop a guaranteed and viable levels	THRIVE curriculum in all year	<ul> <li>✓ Learning Specialist(s)</li> <li>✓ School Leadership Team</li> <li>✓ Sub School Leader/s</li> <li>✓ Team Leader(s)</li> <li>✓ Wellbeing Team</li> </ul>	□ PLP Priority	from: Term 1 to: Term 4	\$20,000.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
Network and consult with schools	and external agencies	☑ Assistant Principal ☑ Sub School Leader/s ☑ Wellbeing Team	□ PLP Priority	from: Term 1 to: Term 4	\$1,000.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used

					☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Develop a theme/topic that has cross curricular connections and assessment links with other subjects in Year 7 & 8		☑ Learning Specialist(s) ☑ Sub School Leader/s	☑ PLP Priority	from: Term 3 to: Term 4	\$12,000.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Goal 4	Improve the wellbeing and conne	ctedness of all students			
12 Month Target 4.1	Student survey sense of connectedness from 39% to 41%, teacher concern from 31% to 33% and advocate at school from 59% to 61% managing bullying 45% to 47% and respect for diversity from 37% to 39%  Staff survey staff trust in colleagues from 68% to 70% staff trust in students and parents 33% to 35% Parent survey school pride and confidence from 66% to 69% physical environment 54% to 60%				
KIS 1	Develop and embed a collaboration	ve commitment to SOLE			

Setting expectations and promoting inclusion							
Actions	Continued implementation of the	School-Wide Positive Behaviour Տսր	oport (SWPBS) a	ction plan			
Outcomes	Further develop a predictable lea Be recognised for positive behavi  Staff will: Actively teach lessons on school- Develop restorative conversations  Leaders will: Lead the community and publicly Establish systems to support staf  Community will: Use a common language to discu	Clearly understand classroom rules, expectations, and behaviours and have a range of strategies to respond.  Further develop a predictable learning environment with improved perceptions of safety.  Be recognised for positive behaviours.  Staff will:  Actively teach lessons on school- wide, non-classroom and classroom expectations, rules and procedures.  Develop restorative conversations with students to re-engage them back into the classroom.  Leaders will:  Lead the community and publicly endorse SWPBS to establish a common philosophy and purpose.  Establish systems to support staff to adopt evidence-based instructional practices.					
Success Indicators	Annual SWPBS Self- Assessment survey Tiered Fidelity Inventory measure Departmental surveys e.g. Attitudes to schools student survey Reduction/ Elimination of number of class removals and suspensions						
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams		

Build staff skills in restorative/positive conversations/culture	☑ All Staff ☑ Sub School Leader/s	☑ PLP Priority	from: Term 1 to: Term 4	\$1,000.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Develop 2022 SWPBS action plan based on evaluation of current progress and staff completion of SWPBS Self-assessment Survey and TFI measure.	☑ Student Leadership Coordinator ☑ SWPBS Leader/Team	□ PLP Priority	from: Term 1 to: Term 1	\$0.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
Implement the major/minor matrix developed in 2021	☑ Disability Inclusion Coordinator ☑ SWPBS Leader/Team	□ PLP Priority	from: Term 2 to: Term 2	\$6,000.00  ☑ Equity funding will be used

				☑ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Implementation of an individual and house based positive reinforcement system implemented via Compass	☑ All Staff ☑ House Leaders ☑ School Improvement Team ☑ Sub School Leader/s	☑ PLP Priority	from: Term 2 to: Term 4	\$10,000.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Implement and monitor Stymie, an online anonymous reporting website for students	☑ Sub School Leader/s ☑ Team Leader(s) ☑ Wellbeing Team	□ PLP Priority	from: Term 2 to: Term 4	\$1,500.00  ✓ Equity funding will be used  ☐ Disability Inclusion Tier 2 Funding will be used  ☐ Schools Mental Health Menu items will be used which

					may include DET funded or free items	
Analyse repeated behaviour issues to make necessary adjustments to school operations in an effort to reduce negative behaviours		☑ Data Leader ☑ School Leadership Team ☑ Sub School Leader/s ☑ Team Leader(s)	□ PLP Priority	from: Term 2 to: Term 4	\$5,000.00  Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items	
KIS 2 Vision, values and culture	Support the needs of all students to progress their learning in a positive environment					
Actions	Stage 1 Capital works constructio Develop an Alumni program	n phase				
Outcomes	Students will: Feel a stronger sense of school pride Have an increased belief they can succeed  Staff will: Feel a stronger sense of school pride Remind students of FHS Alumni who have succeeded in their lives  Leaders will: Oversee the construction of the new buildings Regularly communicate the achievements of our community					

	Community will: Communicate their pride of the school to others within the greater community						
Success Indicators	Year 7 enrolments to increase b	Year 7 enrolments to increase by 20% in 2023/2024					
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams		
Regular reporting of school achieve other channels of communication		☑ All Staff ☑ School Improvement Team ☑ School Leadership Team	□ PLP Priority	from: Term 1 to: Term 4	\$1,000.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items		
Installation and operation of an E-	sign on Scoresby road	<ul><li>✓ Administration Team</li><li>✓ Principal</li><li>✓ Sub School Leader/s</li></ul>	□ PLP Priority	from: Term 1 to: Term 4	\$15,000.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which		

					may include DET funded or free items
Construction of a Senior School/S landscaping.	TEAM building, music hub and	☑ Assistant Principal ☑ Principal ☑ School Leadership Team	□ PLP Priority	from: Term 1 to: Term 4	\$0.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
Participation in Ourschool Alumni program		☑ Careers Leader/Team ☑ Principal ☑ Sub School Leader/s	□ PLP Priority	from: Term 1 to: Term 4	\$25,000.00  If Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
KIS 3 Building communities	Further enhance extra-curricular a	and community initiatives			

Actions	Evaluate current extra-curricular activities and community initiatives  Develop a wider range of meaningful extra-curricular activities and community initiatives				
Outcomes	Students will: Develop and be involved in a range of extra-curricular activities Create greater connections with the local, national and global community  Staff will: Volunteer for extra-curricular activities Provide students with greater opportunities  Leaders will: Actively support camps and excursions Build and maintain networks that will support student outcomes  Community will: Volunteer their time to support students Provide their expertise to the school				
Success Indicators	An increased range of extra-curric Increase in connectedness Increase in staff trust in students	cular activities offered to students at and parents	all year levels		
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams
Evaluate current extra-curricular a	activities	✓ Student Leadership Coordinator ✓ Student(s) ✓ Sub School Leader/s	□ PLP Priority	from: Term 2 to: Term 2	\$0.00  Equity funding will be used

				☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Evaluate current community initiatives and networks	☑ School Leadership Team	□ PLP Priority	from: Term 3 to: Term 3	\$0.00  Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items
Develop and implement the fathering project	☑ Wellbeing Team	□ PLP Priority	from: Term 1 to: Term 4	\$3,000.00  ✓ Equity funding will be used  ☐ Disability Inclusion Tier 2 Funding will be used  ☐ Schools Mental Health Menu items will be used which

				may include DET funded or free items
Determine and plan 2023 priorities	☑ School Leadership Team ☑ Student Leadership Coordinator ☑ Student(s) ☑ Wellbeing Team	□ PLP Priority	from: Term 3 to: Term 3	\$2,000.00  If Equity funding will be used  Disability Inclusion Tier 2 Funding will be used  Schools Mental Health Menu items will be used which may include DET funded or free items

# **Funding Planner**

#### Summary of Budget and Allocated Funding

Summary of Budget	School's total funding (\$)	Funding Allocated in activities (\$)	Still available/shortfall
Equity Funding	\$260,875.58	\$0.00	\$260,875.58
Disability Inclusion Tier 2 Funding	\$180,446.76	\$92,500.00	\$87,946.76
Schools Mental Health Fund and Menu	\$43,655.38	\$6,000.00	\$37,655.38
Total	\$484,977.72	\$98,500.00	\$386,477.72

#### Activities and Milestones – Total Budget

Activities and Milestones	Budget
Implement QuickSmart numeracy program in Year 7 and 8	\$60,000.00
Evaluate the effectiveness of the REACH program (literacy) to determine 2023 needs.	\$10,000.00
Evaluate current whole school numeracy and literacy strategies and report findings to SIT in early Term 2.	\$10,000.00
Develop two to three evidence-based whole school strategies to improve numeracy and literacy outcomes	\$20,000.00
Provide ongoing professional development on the Disability Inclusion Funding Model to staff	\$5,000.00
Provide appropriate and targeted professional development for the Learning Interventions Leader (LIL) e.g. ABLES assessment tools and resources.	\$15,000.00
LIL to provide appropriate support and resources to Team Leaders and teaching staff so high-quality IEPs can be developed and implemented successfully.	\$30,000.00

Review, refine and develop wellbeing programs and supports.	\$8,000.00
Key leaders to complete external professional learning on data.	\$5,000.00
Review the current curriculum structures using the VCAA self-assessment tool as a starting point.	\$15,000.00
Develop a whole-school curriculum action plan and policy.	\$10,000.00
Document comprehensive 2023 unit plans and lesson sequences aligned with the whole-school curriculum action plan and policy.	\$15,000.00
Classroom observations/learning walks to evaluate current practices with a focus on Stage 1 of the Instructional model - 'teachers engage, students focus'	\$3,000.00
Design, implement and monitor a coaching program that focuses on the coachee as a learner first.	\$20,000.00
Evaluate current attitudes of high expectations.	\$1,000.00
Teachers to utilise and embed two of Lemov's five concrete strategies within their classes.	\$1,000.00
Develop and monitor high expectations strategies within the school's new structures.	\$4,000.00
Develop a three year Amplify plan that encompasses voice, leadership and agency.	\$18,500.00
Key leaders to complete external professional development to build internal capability	\$5,000.00
Develop Compass as an assessment tool to provide continuous feedback	\$20,000.00
Develop a guaranteed and viable THRIVE curriculum in all year levels	\$20,000.00
Implement the major/minor matrix developed in 2021	\$6,000.00

Implementation of an individual and house based positive reinforcement system implemented via Compass	\$10,000.00
Implement and monitor Stymie, an online anonymous reporting website for students	\$1,500.00
Analyse repeated behaviour issues to make necessary adjustments to school operations in an effort to reduce negative behaviours	\$5,000.00
Participation in Ourschool Alumni program	\$25,000.00
Develop and implement the fathering project	\$3,000.00
Determine and plan 2023 priorities	\$2,000.00
Totals	\$348,000.00

# Activities and Milestones - Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Implement QuickSmart numeracy program in Year 7 and 8	from: Term 2 to: Term 4	\$50,000.00	<ul> <li>✓ School-based staffing</li> <li>✓ Teaching and learning programs and resources</li> <li>✓ Professional development (excluding CRT costs and new FTE)</li> </ul>
Evaluate the effectiveness of the REACH program (literacy) to determine 2023 needs.	from: Term 1 to: Term 2	\$6,000.00	☑ School-based staffing ☑ Professional development (excluding CRT costs and new FTE)
Evaluate current whole school numeracy and literacy strategies and report findings to SIT in early Term 2.	from: Term 1 to: Term 1	\$10,000.00	<ul> <li>✓ School-based staffing</li> <li>✓ Teaching and learning programs and resources</li> <li>✓ Professional development (excluding CRT costs and new FTE)</li> </ul>

Develop two to three evidence- based whole school strategies to improve numeracy and literacy outcomes	from: Term 2 to: Term 4	\$20,000.00	<ul> <li>✓ School-based staffing</li> <li>✓ Teaching and learning programs and resources</li> <li>✓ Professional development (excluding CRT costs and new FTE)</li> </ul>
Provide appropriate and targeted professional development for the Learning Interventions Leader (LIL) e.g. ABLES assessment tools and resources.	from: Term 1 to: Term 4		
LIL to provide appropriate support and resources to Team Leaders and teaching staff so high-quality IEPs can be developed and implemented successfully.	from: Term 2 to: Term 4	\$5,000.00	☑ Professional development (excluding CRT costs and new FTE)
Review, refine and develop wellbeing programs and supports.	from: Term 1 to: Term 2	\$1,000.00	☑ Professional development (excluding CRT costs and new FTE)
Review the current curriculum structures using the VCAA self-assessment tool as a starting point.	from: Term 1 to: Term 1	\$10,000.00	☑ School-based staffing
Develop a whole-school curriculum action plan and policy.	from: Term 2 to: Term 2	\$8,000.00	☑ Teaching and learning programs and resources ☑ Professional development (excluding CRT costs and new FTE)
Document comprehensive 2023 unit plans and lesson sequences aligned with the whole-school curriculum action plan and policy.	from: Term 3 to: Term 4	\$12,000.00	☑ Teaching and learning programs and resources ☑ Professional development (excluding CRT costs and new FTE)
Classroom observations/learning walks to evaluate current practices with a focus on Stage 1 of the	from: Term 1	\$1,500.00	☑ School-based staffing ☑ Professional development (excluding CRT costs and new FTE)

Instructional model - 'teachers engage, students focus'	to: Term 1		
Design, implement and monitor a coaching program that focuses on the coachee as a learner first.	from: Term 2 to: Term 4	\$20,000.00	<ul> <li>✓ School-based staffing</li> <li>✓ Professional development (excluding CRT costs and new FTE)</li> <li>✓ CRT</li> <li>✓ Assets</li> </ul>
Evaluate current attitudes of high expectations.	from: Term 1 to: Term 1	\$500.00	☑ School-based staffing
Teachers to utilise and embed two of Lemov's five concrete strategies within their classes.	from: Term 2 to: Term 4	\$1,000.00	☑ Professional development (excluding CRT costs and new FTE)
Develop and monitor high expectations strategies within the school's new structures.	from: Term 2 to: Term 4	\$3,000.00	<ul> <li>✓ School-based staffing</li> <li>✓ Professional development (excluding CRT costs and new FTE)</li> </ul>
Develop a three year Amplify plan that encompasses voice, leadership and agency.	from: Term 3 to: Term 4	\$14,000.00	<ul> <li>✓ School-based staffing</li> <li>✓ Professional development (excluding CRT costs and new FTE)</li> <li>✓ CRT</li> </ul>
Key leaders to complete external professional development to build internal capability	from: Term 2 to: Term 4	\$5,000.00	<ul><li>✓ Professional development (excluding CRT costs and new FTE)</li><li>✓ CRT</li></ul>
Develop Compass as an assessment tool to provide continuous feedback	from: Term 2	\$20,000.00	<ul> <li>✓ School-based staffing</li> <li>✓ Teaching and learning programs and resources</li> </ul>

	to: Term 3		
Develop a guaranteed and viable THRIVE curriculum in all year levels	from: Term 1 to: Term 4	\$10,000.00	☑ School-based staffing ☑ Teaching and learning programs and resources
Implement the major/minor matrix developed in 2021	from: Term 2 to: Term 2	\$3,000.00	☑ Professional development (excluding CRT costs and new FTE) ☑ CRT
Implementation of an individual and house based positive reinforcement system implemented via Compass	from: Term 2 to: Term 4	\$10,000.00	☑ School-based staffing ☑ Professional development (excluding CRT costs and new FTE)
Implement and monitor Stymie, an online anonymous reporting website for students	from: Term 2 to: Term 4	\$1,500.00	☑ Other STYMIE program
Analyse repeated behaviour issues to make necessary adjustments to school operations in an effort to reduce negative behaviours	from: Term 2 to: Term 4	\$3,000.00	☑ School-based staffing ☑ Professional development (excluding CRT costs and new FTE)
Participation in Ourschool Alumni program	from: Term 1 to: Term 4	\$25,000.00	☑ School-based staffing ☑ Teaching and learning programs and resources
Develop and implement the fathering project	from: Term 1 to: Term 4	\$3,000.00	☑ School-based staffing ☑ Support services

Determine and plan 2023 priorities	from: Term 3 to: Term 3	\$2,000.00	☑ Professional development (excluding CRT costs and new FTE)
Totals			

## Activities and Milestones - Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Implement QuickSmart numeracy program in Year 7 and 8	from: Term 2 to: Term 4	\$10,000.00	<ul> <li>✓ Teaching and learning programs and resources</li> <li>Other         <ul> <li>QuickSMART</li> </ul> </li> </ul>
Evaluate the effectiveness of the REACH program (literacy) to determine 2023 needs.	from: Term 1 to: Term 2	\$4,000.00	<ul> <li>✓ Professional learning for school-based staff</li> <li>Teachers</li> <li>Education Support</li> </ul>
Provide ongoing professional development on the Disability Inclusion Funding Model to staff	from: Term 1 to: Term 2	\$5,000.00	✓ Professional learning for school-based staff  •
Provide appropriate and targeted professional development for the Learning Interventions Leader (LIL) e.g. ABLES assessment tools and resources.	from: Term 1 to: Term 4	\$10,000.00	<ul> <li>✓ Professional learning for school-based staff</li> <li>Middle school leaders</li> <li>✓ Education workforces and/or assigning existing school staff to inclusive education duties</li> </ul>

			Disability Inclusion Coordinator
LIL to provide appropriate support and resources to Team Leaders and teaching staff so high-quality IEPs can be developed and implemented successfully.	from: Term 2 to: Term 4	\$25,000.00	
Review, refine and develop wellbeing programs and supports.	from: Term 1 to: Term 2	\$1,000.00	<ul> <li>Professional learning for school-based staff</li> <li>Teachers</li> <li>Education Support</li> </ul>
Key leaders to complete external professional learning on data.	from: Term 1 to: Term 2	\$5,000.00	<ul> <li>Professional learning for school-based staff</li> <li>Principal Class</li> <li>Middle school leaders</li> </ul>
Review the current curriculum structures using the VCAA self-assessment tool as a starting point.	from: Term 1 to: Term 1	\$5,000.00	<ul> <li>Professional learning for school-based staff</li> <li>Teachers</li> <li>Middle school leaders</li> <li>Education Support</li> </ul>
Develop a whole-school curriculum action plan and policy.	from: Term 2 to: Term 2	\$2,000.00	
Document comprehensive 2023 unit plans and lesson sequences aligned with the whole-school curriculum action plan and policy.	from: Term 3 to: Term 4	\$3,000.00	<ul><li>✓ Teaching and learning programs and resources</li><li>•</li></ul>

Classroom observations/learning walks to evaluate current practices with a focus on Stage 1 of the Instructional model - 'teachers engage, students focus'	from: Term 1 to: Term 1	\$1,500.00	<ul> <li>Professional learning for school-based staff</li> <li>Principal Class</li> <li>Middle school leaders</li> </ul>
Evaluate current attitudes of high expectations.	from: Term 1 to: Term 1	\$500.00	
Develop and monitor high expectations strategies within the school's new structures.	from: Term 2 to: Term 4	\$1,000.00	<ul> <li>✓ Education workforces and/or assigning existing school staff to inclusive education duties</li> <li>✓ Professional learning for school-based staff</li> <li>• Education Support</li> <li>• Teachers</li> </ul>
Develop a three year Amplify plan that encompasses voice, leadership and agency.	from: Term 3 to: Term 4	\$4,500.00	<ul> <li>Other workforces to support students with disability</li> <li>Professional services (inclusive education related services)</li> </ul>
Develop a guaranteed and viable THRIVE curriculum in all year levels	from: Term 1 to: Term 4	\$10,000.00	<ul> <li>✓ Professional learning for school-based staff</li> <li>Teachers</li> <li>Principal Class</li> <li>Middle school leaders</li> <li>✓ Minor building or internal environmental modifications under \$5,000 (GST inclusive)</li> </ul>

			Other  ☑ CRT  •
Implement the major/minor matrix developed in 2021	from: Term 2 to: Term 2	\$3,000.00	<ul> <li>✓ Education workforces and/or assigning existing school staff to inclusive education duties</li> <li>◆ Disability Inclusion Coordinator</li> <li>✓ Professional learning for school-based staff</li> <li>◆ Whole school</li> </ul>
Analyse repeated behaviour issues to make necessary adjustments to school operations in an effort to reduce negative behaviours	from: Term 2 to: Term 4	\$2,000.00	<ul> <li>✓ Professional learning for school-based staff</li> <li>◆ Principal Class</li> </ul>
Totals		\$92,500.00	

#### Activities and Milestones - Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
wellbeing programs and supports.	from: Term 1 to: Term 2	\$6,000.00	

## Additional Funding Planner – Total Budget

Activities and Milestones	Budget
Learning Interventions Leader	
Learning specialist positions-focus on curriculum and pedagogy for all students	\$30,000.00
Reach program-literacy classes Y7-8	\$36,000.00
Mental Health Practitioner .4. MHP is also employed another .2 as the Healthy Workplace Leader	
Additional equipment to support students	\$2,946.76
Additional CRT costs	\$375.58
Totals	

## Additional Funding Planner – Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Learning Interventions Leader	from: Term 1 to: Term 4		
Learning specialist positions-focus on curriculum and pedagogy for all students	from: Term 1 to: Term 4		

Reach program-literacy classes Y7-8	from: Term 1 to: Term 4	\$16,000.00	
Mental Health Practitioner .4. MHP is also employed another .2 as the Healthy Workplace Leader	from: Term 1 to: Term 4		
Additional equipment to support students	from: Term 1 to: Term 4		
Additional CRT costs	from: Term 1 to: Term 4	\$375.58	☑ CRT
Totals			

## Additional Funding Planner – Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Learning Interventions Leader	from: Term 1 to: Term 4	\$35,000.00	<ul> <li>✓ Education workforces and/or assigning existing school staff to inclusive education duties</li> <li>◆ Disability Inclusion Coordinator</li> </ul>
Learning specialist positions-focus on curriculum and pedagogy for all students	from: Term 1 to: Term 4	\$30,000.00	<ul> <li>✓ Professional learning for school-based staff</li> <li>◆ Whole school</li> </ul>

Reach program-literacy classes Y7-8	from: Term 1 to: Term 4	\$20,000.00	<ul> <li>✓ Education workforces and/or assigning existing school staff to inclusive education duties</li> <li>Classroom Teacher</li> </ul>
Mental Health Practitioner .4. MHP is also employed another .2 as the Healthy Workplace Leader	from: Term 1 to: Term 4		
Additional equipment to support students	from: Term 1 to: Term 4	\$2,946.76	<ul> <li>✓ Equipment, adaptive technology, devices, or materials to support learning</li> <li>Inclusive recreation equipment and resources</li> </ul>
Additional CRT costs	from: Term 1 to: Term 4		
Totals			

#### Additional Funding Planner – Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
Learning Interventions Leader	from: Term 1 to: Term 4		
Learning specialist positions-focus on curriculum and pedagogy for all students	from: Term 1 to: Term 4		

Reach program-literacy classes Y7-8	from: Term 1 to: Term 4		
Mental Health Practitioner .4. MHP is also employed another .2 as the Healthy Workplace Leader	from: Term 1 to: Term 4	\$37,666.00	<ul> <li>✓ Tier 1/Category: Whole school approach to positive mental health</li> <li>This activity will use Foundation Resources (DET Funded initiatives or other free resources)</li> <li>○ Respectful Relationships</li> <li>DET curriculum</li> </ul>
Additional equipment to support students	from: Term 1 to: Term 4		
Additional CRT costs	from: Term 1 to: Term 4		
Totals			

# **Professional Learning and Development Plan**

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
Provide ongoing professional development on the Disability Inclusion Funding Model to staff	☑ Sub School Leader/s	from: Term 1 to: Term 2	<ul> <li>✓ Preparation</li> <li>✓ Peer observation including feedback and reflection</li> <li>✓ Demonstration lessons</li> </ul>	☑ Whole School Pupil Free Day	☑ Internal staff	☑ On-site
Provide appropriate and targeted professional development for the Learning Interventions Leader (LIL) e.g. ABLES assessment tools and resources.	☑ Disability Inclusion Coordinator ☑ Sub School Leader/s	from: Term 1 to: Term 4	<ul> <li>✓ Curriculum development</li> <li>✓ Peer observation including feedback and reflection</li> <li>✓ Individualised Reflection</li> </ul>	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Bastow program/course ☑ Departmental resources Tier 2 resources ☑ Student Achievement Manager	☑ Off-site VTLA
LIL to provide appropriate support and resources to Team Leaders and teaching staff so high-quality IEPs can be developed and implemented successfully.	✓ Disability Inclusion Coordinator ✓ Education Support ✓ Learning Specialist(s) ✓ PLC Leaders ✓ Teacher(s)	from: Term 2 to: Term 4	<ul> <li>✓ Planning</li> <li>✓ Preparation</li> <li>✓ Moderated assessment of student learning</li> </ul>	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff	☑ On-site

Thursday Professional Learning to be privileged PLC time with a focus on the FHS Instructional Model.	✓ Assistant Principal ✓ PLC Leaders ✓ School Improvement Team ✓ School Leadership Team	from: Term 1 to: Term 4	☑ Formalised PLC/PLTs	<ul> <li>✓ Professional Practice</li> <li>Day</li> <li>✓ Formal School Meeting /</li> <li>Internal Professional</li> <li>Learning Sessions</li> <li>✓ PLC/PLT Meeting</li> </ul>	☑ PLC Initiative ☑ Pedagogical Model ☑ High Impact Teaching Strategies (HITS)	☑ On-site
Develop a whole-school curriculum action plan and policy.	✓ Assistant Principal ✓ KLA Leader ✓ Learning Specialist(s) ✓ School Improvement Team ✓ Student(s) ✓ Teacher(s)	from: Term 2 to: Term 2	☑ Curriculum development	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff ☑ Learning Specialist	☑ On-site
Document comprehensive 2023 unit plans and lesson sequences aligned with the whole-school curriculum action plan and policy.	☑ Curriculum Co-ordinator (s) ☑ KLA Leader	from: Term 3 to: Term 4	☑ Curriculum development	<ul> <li>☑ Whole School Pupil</li> <li>Free Day</li> <li>☑ Formal School Meeting /</li> <li>Internal Professional</li> <li>Learning Sessions</li> </ul>	☑ Internal staff ☑ Learning Specialist	☑ On-site

Provided ongoing professional learning to	✓ Learning Specialist(s) ✓ Teacher(s) ✓ Teaching and Learning Coordinator ✓ Assistant Principal	from: Term 1	☑ Peer observation including feedback and	☑ Whole School Pupil Free Day	☑ VCAA Curriculum Specialist	☑ On-site
coaches. Primary resources will include the AITSL coaching toolkit, The Coaching Habit and other relevant resources.	✓ Literacy Improvement Teacher ✓ Numeracy Improvement Teacher ✓ School Improvement Team ✓ School	to: Term 4	reflection ☑ Formalised PLC/PLTs ☑ Individualised Reflection	<ul> <li>✓ Formal School Meeting / Internal Professional Learning Sessions</li> <li>✓ PLC/PLT Meeting</li> </ul>	☑ Internal staff ☑ Bastow program/course	
Design, implement and monitor a coaching program that focuses on the coachee as a learner first.	Leadership Team  Literacy Improvement Teacher Numeracy Improvement	from: Term 2 to: Term 4	<ul> <li>✓ Peer observation including feedback and reflection</li> <li>✓ Individualised Reflection</li> </ul>	☑ Whole School Pupil Free Day ☑ Formal School Meeting / Internal Professional Learning Sessions	<ul><li>✓ Internal staff</li><li>✓ Learning Specialist</li><li>✓ Pedagogical Model</li></ul>	☑ On-site

	☑ School Improvement Team ☑ School Leadership Team					
Teachers to utilise and embed two of Lemov's five concrete strategies within their classes.	✓ Assistant Principal ✓ Learning Specialist(s) ✓ Literacy Improvement Teacher ✓ Numeracy Improvement Teacher ✓ Teacher	from: Term 2 to: Term 4	<ul> <li>✓ Peer observation including feedback and reflection</li> <li>✓ Demonstration lessons</li> </ul>	✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting	<ul> <li>✓ PLC Initiative</li> <li>✓ Learning Specialist</li> <li>✓ Literacy Leaders</li> <li>✓ Numeracy leader</li> </ul>	☑ On-site
Share 'best practice' with staff during collaboration and PLC sessions	✓ Assistant Principal ✓ Leading Teacher(s) ✓ Learning Specialist(s) ✓ Sub School Leader/s	from: Term 2 to: Term 4	✓ Collaborative Inquiry/Action Research team ✓ Peer observation including feedback and reflection ✓ Demonstration lessons	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff ☑ Learning Specialist ☑ Literacy Leaders ☑ Numeracy leader	☑ On-site

Key leaders to complete external professional development to build internal capability	✓ Literacy Improvement Teacher ✓ Numeracy Improvement Teacher ✓ School Improvement Team ✓ School Leadership Team	from: Term 2 to: Term 4	☑ Individualised Reflection ☑ Student voice, including input and feedback	☑ Communities of Practice ☑ Area Principal Forums	✓ Internal staff ✓ Bastow program/course ✓ Learning Specialist ✓ Literacy Leaders ✓ Numeracy leader	☑ Off-site VTLA and other external PD opportunities
Develop Compass as an assessment tool to provide continuous feedback	Assessment & Reporting Coordinator  Assistant Principal  Information Technology Leader/Team  School Improvement Team	from: Term 2 to: Term 3	☑ Design of formative assessments ☑ Moderated assessment of student learning	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Learning Specialist ☑ External consultants Compass	☑ On-site
Develop a theme/topic that has cross curricular connections and assessment	✓ Learning Specialist(s) ✓ Sub School Leader/s	from: Term 3 to: Term 4	☑ Curriculum development	☑ Whole School Pupil Free Day	☑ Internal staff	☑ On-site

links with other subjects in Year 7 & 8				☑ Formal School Meeting / Internal Professional Learning Sessions		
Build staff skills in restorative/positive conversations/culture	☑ All Staff ☑ Sub School Leader/s	from: Term 1 to: Term 4	<ul> <li>✓ Individualised Reflection</li> <li>✓ Student voice, including input and feedback</li> <li>✓ Demonstration lessons</li> </ul>	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff	☑ On-site
Implementation of an individual and house based positive reinforcement system implemented via Compass	✓ All Staff ✓ House Leaders ✓ School Improvement Team ✓ Sub School Leader/s	from: Term 2 to: Term 4	☑ Student voice, including input and feedback	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff	☑ On-site